

Notice of Meeting

ASSEMBLY

Wednesday, 20 July 2011 - 7:00 pm
Council Chamber, Town Hall, Barking

To: Members of the Council of the London Borough of Barking and Dagenham

Chair: Councillor N S S Gill
Deputy Chair: Councillor E Kangethe

Date of publication: 12 July 2011

Stella Manzie
Chief Executive

Contact Officer: Margaret Freeman
Tel: 020 8227 2638
Minicom: 020 8227 5755
E-mail: margaret.freeman@lbbd.gov.uk

AGENDA

1. **Apologies for Absence**
2. **Declaration of Members' Interests**

In accordance with the Council's Constitution, Members are asked to declare any personal or prejudicial interest they may have in any matter which is to be considered at this meeting.
3. **Minutes - To confirm as correct the minutes of the meeting held on 18 May 2011 (Pages 1 - 26)**
4. **Appointments**
5. **Petition - Local Involvement Network (LINKs) Funding (Pages 27 - 31)**
6. **Petition - 67 East Street Barking (Pages 33 - 35)**
7. **Approval of Second Local implementation Plan (Pages 37 - 49)**
8. **The Council Plan (Pages 51 - 67)**
9. **Barking & Dagenham Partnership Annual Report 2010/11 (Pages 69 - 82)**
10. **Treasury Management Annual Report (Pages 83 - 97)**

11. **Council Constitution - Standards for Members of the Public (Volunteers) Undertaking Council Activities (Pages 99 - 102)**
12. **Motions (Pages 103 - 105)**
13. **Leader's Question Time**
14. **General Question Time**
15. **Any other public items which the Chair decides are urgent**
16. **To consider whether it would be appropriate to pass a resolution to exclude the public and press from the remainder of the meeting due to the nature of the business to be transacted.**

Private Business

The public and press have a legal right to attend Council meetings such as the Assembly, except where business is confidential or certain other sensitive information is to be discussed. The list below shows why items are in the private part of the agenda, with reference to the relevant legislation (the relevant paragraph of Part 1 of Schedule 12A of the Local Government Act 1972 as amended). ***There are no such items at the time of preparing this agenda.***

17. **Any confidential or exempt items which the Chair decides are urgent**

MINUTES OF THE ASSEMBLY

Wednesday, 18 May 2011
(7:00 - 7:36 pm)

PRESENT

Councillor M Hussain	Councillor J Davis
Councillor J L Alexander	Councillor S Ashraf
Councillor A Gafoor Aziz	Councillor R Baldwin
Councillor G Barratt	Councillor P Burgon
Councillor L Butt	Councillor E Carpenter
Councillor J Channer	Councillor J Clee
Councillor H J Collins	Councillor R Douglas
Councillor C Geddes	Councillor N S S Gill
Councillor R Gill	Councillor D Hunt
Councillor A S Jamu	Councillor I S Jamu
Councillor E Kangethe	Councillor E Keller
Councillor G Letchford	Councillor M A McCarthy
Councillor J E McDermott	Councillor M McKenzie MBE
Councillor D S Miles	Councillor M Mullane
Councillor J Ogungbose	Councillor T Perry
Councillor B Poulton	Councillor H S Rai
Councillor A K Ramsay	Councillor L A Reason
Councillor C Rice	Councillor L Rice
Councillor D Rodwell	Councillor T Saeed
Councillor A Salam	Councillor L A Smith
Councillor S Tarry	Councillor D Twomey
Councillor G M Vincent	Councillor J Wade
Councillor L R Waker	Councillor P T Waker
Councillor M M Worby	

APOLOGIES FOR ABSENCE

Councillor S Alasia	Councillor L Couling
Councillor E O Obasohan	Councillor J R White

1. Appointment of Chair and Deputy Chair

Assembly **agreed** the appointment of Councillor N Gill as Chair and Councillor Kangethe as Deputy Chair of the Assembly.

2. Declaration of Members' Interests

There were no declarations of interest.

3. Minutes (30 March 2011)

The minutes of the Assembly meeting held on 30 March 2011 were confirmed as correct.

4. **Appointments to the Political Structure and Other Bodies 2011/2012**

Assembly received a report from the Chief Executive on the appointment of Members to the various elements of the political structure and other internal and external bodies.

Assembly noted:

1. the tabled versions of Appendices A, B, D and E which set out the proposed appointments; and
2. the proposal that membership of the Health & Wellbeing Board include Councillors R Gill and McCarthy as the Portfolio Holders for Children & Education and Regeneration respectively, as well as Councillor Worby for her expertise in health issues.

Assembly **agreed**:

1. the membership of the various Council meetings (Appendix A);
2. the appointment of the Chairs and Deputy Chairs and Lead and Deputy Lead Members (Appendix B);
3. the appointment of the statutory Co-opted Members (Appendix C);
4. the appointment of the representatives on various internal and external bodies (Appendix D); and
5. the appointment of the Trustees of Local Charities (Appendix E)

Assembly noted a number of vacancies referred to in the various appendices, the filling of which will be reported to a future meeting.

5. **King William Street Quarter and Eastern End Thames View Disposal and Delivery Options**

The Divisional Director for Legal and Democratic Services (DDLDS) advised the Assembly that the amended Financial Rules that had been approved at the Assembly meeting in February 2011 contained a provision that in future all land sales and disposals would be subject to Assembly approval. However, according to Regulations under the Local Government Act 2000, the DDLDS advised that these are Executive (Cabinet) functions and should be exercised by the Cabinet. In addition, this followed best practice advice from the Audit Commission.

The Assembly acknowledged this advice and **agreed** to amend the Financial Rules to the extent that all land sales and disposals should remain the subject of Cabinet approval and that the Council Constitution be amended accordingly.

As a consequence of the above decision and on the advice of the DDLDS, Assembly **agreed** it was not necessary to consider the report on the King William Street Quarter and Eastern End Thames View Disposal and Delivery Options, which was therefore withdrawn.

6. **Council Constitution**

Assembly received a report from the Chief Executive on proposed amendments to the Council Constitution.

Assembly **agreed** the proposed changes to the Council Constitution to take immediate effect.

Assembly noted that Part D of the Constitution (the Rules) was being updated and that approval to the relevant changes was anticipated to be reported to Assembly in July 2011.

7. Annual Report of the Cabinet

Assembly received and noted the annual report of the Cabinet presented by the Leader of the Council.

8. Annual Report of the Development Control Board

Assembly received and noted the annual report of the Development Control Board presented by the Chair, Councillor I S Jamu.

Councillor Jamu thanked the Members of the DCB for their hard work and support, and thanked the Divisional Director of Regeneration for guidance provided throughout the year.

9. Annual Report of the Licensing and Regulatory Board

Assembly received and noted the annual report of the Licensing and Regulatory Board presented by the Chair, Councillor L Waker.

Councillor Waker thanked the Members of the Board for their input and officers from Legal and Democratic Services for their support and advice.

10. Annual Report of the Personnel Board

Assembly received and noted the annual report of the Personnel Board presented by the Chair, Councillor Burgon.

Councillor Burgon thanked Masuma Ahmed, the Democratic Services Officer, for her hard work and support to the Board throughout the year.

11. Annual Report of the Public Accounts and Audit Select Committee

Assembly received and noted the annual report of the Public Accounts and Audit Select Committee presented by the Chair, Councillor Saeed.

Councillor Saeed thanked the Members of the PAASC for their hard work and support, and thanked the Divisional Director of Audit and Risk and Christopher Owens, the Democratic Services Officer for the guidance they had provided to the Committee throughout the year.

Referring to a question as to the level of debt write-offs in Housing Services and the actions to reduce it, the Cabinet Member for Housing advised Assembly that whilst acknowledging that the levels were a concern, officers were working closely with tenants to help them to avoid getting into rent arrears in the first place.

12. Annual Scrutiny Report

Assembly received and noted the Overview and Scrutiny Annual Report presented by the Divisional Director of Legal and Democratic Services.

The Lead Member for the Health and Adult Services Select Committee, Councillor Twomey, advised Assembly that the last year had been challenging but ultimately successful for the Committee and that in the forthcoming year it would continue to:

- scrutinise health services
- consult with local residents
- fight for the East Dagenham Community Hospital
- monitor progress of the Barking Birthing Centre
- fight any reduction in GPs' out of hours services
- oppose the closure of the Broad Street Walk-in Centre
- challenge proposed A&E cuts

Councillor Twomey would report back to the Assembly following the report of the Independent Re-Configuration Panel to the Secretary of State for Health, which was expected on 22 July 2011.

The Cabinet Member for Health and Social Care thanked the Committee for the work it had done. She further thanked the Committee and the Assembly for their continued commitment to fight the cuts proposed by NHS management.

13. Annual Report of the Standards Committee

Assembly received and noted the Standards Committee Annual Report presented by the Independent Chair of the Committee, Mr Kevin Madden.

Mr Madden highlighted two key issues in the report:

1. The significant reduction in the number of complaints that had been considered by the Committee in the last year, which reflected well on the Council.
2. The proposed legislative change which would abolish the present standards regime. He stated that the Committee had discussed the draft legislation and had found it difficult to imagine the Council operating without some form of code of conduct for Members and felt that the role of the Independent Members had given members of the public confidence in the Council's arrangements for maintaining high standards of conduct. The Committee hoped to take an active part in the consultation that the Monitoring Officer would undertake with Members prior to the legislation becoming effective.

Mr Madden thanked the Members and Independent Members of the Committee for the support they had given him since he had been appointed as Chair, and further thanked Nina Clark, the former Monitoring Officer, Winston Brown, the Legal Partner, and Margaret Freeman, the Democratic Services Officer, for the support and guidance that they had given to the Committee. He stated that the Committee looked forward to working with Tasnim Shawkat, the new Monitoring Officer.

14. Motions

None

15. Leader's Question Time

None

16. General Question Time

None

17. *Councillor Louise Couling

Assembly received a report from the Chief Executive seeking a dispensation in accordance with the provisions of Section 85 of the Local Government Act 1972 for Councillor Couling in respect of non-attendance at designated Council meetings due to ill health.

Assembly **agreed** to grant Councillor Couling a dispensation for a period of four months and that, subject to her not being able to attend a qualifying meeting in the intervening period and her state of health at that time, a further report would be presented to the Assembly at the meeting scheduled for 14 September 2011.

(* The Chair agreed that this item could be considered at the meeting as a matter of urgency under the provisions of Section 100B(4)(b) of the Local Government Act 1972.)

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COUNCILLOR MEMBERSHIP OF COUNCIL MEETINGS 2011/2012

THE ASSEMBLY All 51 Councillors

THE CEREMONIAL COUNCIL All 51 Councillors

DEVELOPMENT CONTROL BOARD – 17 Seats (1 per ward)

Cllr I Jamu (Chair), Cllr Perry (Deputy Chair), Cllr Alasia, Cllr Ashraf, Cllr Butt, Cllr Clee, Cllr N Gill, Cllr Hunt, Cllr McCarthy, Cllr Miles, Cllr Mullane, Cllr Ogungbose, Cllr Poulton, Cllr Rai, Cllr C Rice, Cllr Salam, Cllr Tarry

LICENSING AND REGULATORY BOARD – 10 Seats

Cllr L Waker (Chair), Cllr Miles (Deputy Chair), Cllr Douglas, Cllr Hunt, Cllr Kangethe, Cllr Keller, Cllr Perry, Cllr Poulton, Cllr Rai (1 vacancy)

PERSONNEL BOARD – 9 Seats (3 Members per board)

Cllr Burgon (Chair), Cllr Rai (Deputy Chair), Cllr N Gill, Cllr I Jamu, Cllr Keller, Cllr Miles, Cllr Reason, Cllr Salam, Cllr P Waker

Each board meeting to comprise the Chair and Deputy Chair plus a third member from the overall panel. In the event that the Chair or Deputy Chair cannot attend a meeting, another Member will be drawn from the panel. As far as possible, however, the Chair and Deputy Chair will attend all meetings for consistency.

STANDARDS COMMITTEE – 4 seats

Cllr C Rice (Deputy Chair), Cllr Ashraf, Cllr Butt, Cllr Rai

CHILDREN'S SERVICES SELECT COMMITTEE – 9 Seats

Cllr Butt (Lead Member), Cllr Letchford (Deputy Lead Member), Cllr Douglas, Cllr A Jamu, Cllr Kangethe, Cllr Perry, Cllr Poulton, Cllr Rai, Cllr Salam

HEALTH AND ADULT SERVICES SELECT COMMITTEE – 9 Seats

Cllr Twomey (Lead Member), Cllr Alasia (Deputy Lead Member), Cllr Aziz, Cllr Carpenter, Cllr Channer, Cllr Keller, Cllr Rodwell, Cllr Salam, Cllr Wade

LIVING AND WORKING SELECT COMMITTEE – 9 Seats

Cllr Channer (Lead Member), Cllr L Rice (Deputy Lead Member), Cllr Ashraf, Cllr McDermott, Cllr Ogungbose, Cllr Perry, Cllr Rai, Cllr Salam, Cllr Worby

SAFER AND STRONGER COMMUNITY SELECT COMMITTEE – 9 Seats

Cllr Saeed (Lead Member), Cllr Salam, (Deputy Lead Member), Cllr Butt, Cllr Clee, Cllr A Jamu, Cllr Mullane, Cllr Perry, Cllr Rai, Cllr Worby

PUBLIC ACCOUNTS AND AUDIT SELECT COMMITTEE – 6 Seats made up of each of the Lead Members of the four other Select Committees plus two additional Councillors

Cllr Rodwell (Lead Member), Cllr A Jamu (Deputy Lead Member), Cllr Butt, Cllr Channer, Cllr Saeed, Cllr Twomey

CHAIRS AND DEPUTY CHAIRS 2011/2012

	Chair	Deputy Chair
Assembly	Councillor N Gill	Councillor Kangethe
Ceremonial Council	The Mayor is automatically appointed as the Chair of the Ceremonial Council	The Chair of the Assembly is the Deputy Chair of the Ceremonial Council
Cabinet	The Leader of the Council, is automatically appointed as the Chair of the Cabinet	The Deputy Leader of the Council is automatically appointed as the Deputy Chair of the Cabinet
Development Control Board	Councillor I Jamu	Councillor Perry
Licensing and Regulatory Board	Councillor L Waker	Councillor Miles
Personnel Board	Councillor Burgon	Councillor Rai
Standards Committee	Mr Kevin Madden	Councillor C Rice
	Lead Member	Deputy Lead Member
Children's Services Select Committee	Councillor Butt	Councillor Letchford
Health and Adult Services Select Committee	Councillor Twomey	Councillor Alasia
Living and Working Select Committee	Councillor Channer	Councillor L Rice
Safer and Stronger Community Select Committee	Councillor Saeed	Councillor Salam
Public Accounts and Audit Select Committee	Councillor Rodwell	Councillor A Jamu

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STATUTORY CO-OPTED MEMBERS

2011/2012

Education co-opted members

Education co-opted members have a statutory right to be involved in the Council's decision making processes. However, under the legislation this only applies to an Overview and Scrutiny committee where their functions relate wholly or partly to educational matters which are the responsibility of the Authority's Cabinet.

The Regulations state that a Local Education Authority shall appoint at least two but not more than five Parent Governor representatives to Overview and Scrutiny and, on the assumption that the Council still maintains Roman Catholic schools, the total number of Church representatives to be appointed shall be one Church of England and one Roman Catholic.

Both Parent Governor and Church representatives have the right to vote on education matters and the right to Call-In Cabinet decisions as any other non-Cabinet Member.

The current Church representatives are:-

Church of England	Reverend R Gayler
Roman Catholic Church	Mrs G Spencer

The Parent Governor representatives are elected for a four year period - one representing primary schools, the other representing secondary schools. The current holders of these positions are:-

Primary Schools	Mrs Ghadeer Al-salem Youssef (from 15/9/2010)
Secondary Schools	Mr Ishmael Ncube (from 8/12/2010)

Independent Standards Committee Members

Under The Standards Committee (England) Regulations 2008 authorities must ensure that at least 25% of the members of its Standards Committee are independent members. Independent members are elected for a four year period, and the current membership is as follows:

Mr B Beasley (11 October 2010 – 10 October 2014)
 Mr F Dignan (1 January 2008 – 31 December 2011)
 Mr K Madden – Chair since 11 October 2010 (14 May 2008 – 13 May 2012)
 Mr D Sandiford (14 May 2008 – 13 May 2012)

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COUNCIL REPRESENTATION ON VARIOUS INTERNAL AND EXTERNAL BODIES 2011/12

Key:

- ACS - Adult and Community Services Department
 CEU - Chief Executive's Unit
 ChS - Children Services Department
 CuS - Customer Services Department
 FRS - Finance and Resources Department

Organisation	Representation required	Representation 2011/12 (1 year unless specified)	Lead Department & Corporate Director or Divisional Director
Admissions Forum	5 Councillors (4 year appointments)	Cllr R Gill (May 2009-2013) Cllr Poulton (May 2010-2014) Cllr Rai (May 2010-2014) Cllr Saeed (May 2010-2014) Cllr Salam (May 2010-2014)	ChS Jane Hargreaves 020 8270 4818
Barking and Dagenham Council for Voluntary Services	Relevant Cabinet Member (Crime, Justice & Communities)	Cllr Alexander	ACS Karen Ahmed Ext 2331
Barking and Dagenham Partnership:			
• Local Strategic Partnership Board	Leader of the Council Deputy Leader of the	Cllr Smith Cllr R Gill	CEU Heather Wills Ext 2786

APPENDIX D

Organisation	Representation required	Representation 2011/12 (1 year unless specified)	Lead Department & Corporate Director or Divisional Director
	Council plus 4 Councillors Council membership excludes Chairs of the LSP Themed Groups	Cllr Carpenter Cllr Kangethe Cllr Obasohan Cllr Poulton	
<ul style="list-style-type: none"> Public Service Board 	Leader of the Council	Cllr Smith	CEU Heather Wills Ext 2786
<ul style="list-style-type: none"> Full Partnership (twice yearly conference style event) 	Leader of the Council	Cllr Smith	CEU Heather Wills Ext 2786
<ul style="list-style-type: none"> Skills, Jobs and Enterprise Board 	Relevant Cabinet Member	Cllr McCarthy	FRS Jeremy Grint Ext 2443
<ul style="list-style-type: none"> Children's Trust 	Relevant Cabinet Member	Cllr R Gill	ChS Meena Kishinani Ext 3507
<ul style="list-style-type: none"> Clean, Green and Sustainable Borough Board 	Relevant Cabinet Member	Cllr Vincent	CuS Trevor Prowse Ext 5660
<ul style="list-style-type: none"> Community Safety Partnership 	Relevant Cabinet Member	Cllr Alexander	ACS Glynis Rogers Ext 2827
<ul style="list-style-type: none"> Health and Wellbeing Board 	Relevant Cabinet Member	Cllr Reason Cllr R Gill Cllr McCarthy Cllr Worby	ACS Karen Ahmed Ext 2331

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Organisation	Representation required	Representation 2011/12 (1 year unless specified)	Lead Department & Corporate Director or Divisional Director
Barking and Dagenham Safeguarding Children Board	Relevant Cabinet Member – Children and Education	Cllr R Gill	ChS Meena Kishinani Ext 3507
Barking Riverside Limited Board	Relevant Cabinet Member – Regeneration (observer status only)	Cllr McCarthy	FRS Jeremy Grint – Ext 2443
Broadway Theatre Company Ltd	Relevant Cabinet Member – Culture and Sport	Cllr Collins	ACS Paul Hogan - Ext 3576
Community Legal Advice Centre	2 Councillors	Cllr Keller Cllr Ogungbose	ACS Karen Ahmed Ext 2331
Corporation of Barking & Dagenham College	2 Councillors (4 year appointments)	Cllr Carpenter (Nov 2007 – Dec 2011) Cllr Saeed (May 2010-2014)	ChS Alan Lazell 020 8724 8038
CREATE London	Relevant Cabinet Member – Culture and Sport	Cllr Collins	ACS Paul Hogan - Ext 3576
East London Housing Partnership	Relevant Cabinet Member - Housing	Cllr P Waker	CuS Ken Jones Ext 5703
East London Waste Authority	Relevant Cabinet Member - Environment plus 1 Councillor	Cllr Vincent Cllr	CuS Trevor Prowse - Ext 5660

Organisation	Representation required	Representation 2011/12 (1 year unless specified)	Lead Department & Corporate Director or Divisional Director
ELEVATE (Joint Venture with Agilisys) Elevate Board Strategic Partner Board	Relevant Cabinet Member – Customer Services & Human Resources plus 1 Councillor as deputy Relevant Cabinet Member – Finance, Revenues & Benefits as Chair plus Relevant Cabinet Member – Customer Services & Human Resources and 1 non-cabinet Councillor	Cllr White Cllr <i>Carpenter (appointed 8 Dec 2010)</i> Cllr Geddes Cllr White Cllr <i>Butt (appointed 8 Dec 2010)</i>	FRS Sue Lees – Ext 3300
Employee Joint Consultative Committee	Relevant Cabinet Member – Customer Services & Human Resources plus 5 Councillors	Cllr White Cllr Davis Cllr Keller Cllr Ogungbose Cllr Rai Cllr Salam	FRS Martin Rayson – Ext 3113
Employee Joint Health, Safety and Wellbeing Committee	Relevant Cabinet Member – Environment plus 3 Councillors	Cllr Vincent Cllr Davis Cllr Keller Cllr Letchford	FRS Martin Rayson – Ext 3113

Organisation	Representation required	Representation 2011/12 (1 year unless specified)	Lead Department & Corporate Director or Divisional Director
Greater London Enterprise	Relevant Cabinet Member - Regeneration	Cllr McCarthy	FRS Jeremy Grint – Ext 2443
Local Development Framework Steering Group	The Leader of the Council, Relevant Cabinet Member(s) - Regeneration and Health & Adult Services (voting Members) The Chair and Deputy-Chair of the Development Control Board (non-voting)	Cllr Smith Cllr McCarthy Cllr Reason Cllr I Jamu Cllr Perry	FRS Jeremy Grint – Ext 2443
Local Government Association			
<ul style="list-style-type: none"> General Assembly 	Leader Deputy Leader plus 2 Councillors	Cllr Smith Cllr R Gill Cllr Channer Cllr I Jamu	CEU Heather Wills Ext 2786
<ul style="list-style-type: none"> Urban Commission 	2 Councillors	Cllr Carpenter Cllr Channer	FRS Jeremy Grint - Ext 2443

Organisation	Representation required	Representation 2011/12 (1 year unless specified)	Lead Department & Corporate Director or Divisional Director
London Borough of Barking and Dagenham Adoption and Permanence Panel	1 Councillor (3 year appointment)	Cllr Burgon (May 2010-2013)	ChS Christopher Martin Ext 2233
London Councils			
<ul style="list-style-type: none"> Association of London Government Limited 	Deputy Leader (usually the Leader's Committee representative)	Cllr R Gill	CEU Heather Wills Ext 2786
<ul style="list-style-type: none"> Children and Young People Forum 	Relevant Cabinet Member – Children and Education and 1 named deputy to be appointed by the Cabinet Member	Cllr R Gill Cllr Hunt	ChS Meena Kishinani – Ext 3507
<ul style="list-style-type: none"> Crime and Public Protection Forum 	Relevant Cabinet Member – Crime, Justice and Communities and 1 named deputy to be appointed by the Cabinet Member	Cllr Alexander Cllr	ACS Glynis Rogers - Ext 2827

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Organisation	Representation required	Representation 2011/12 (1 year unless specified)	Lead Department & Corporate Director or Divisional Director
<ul style="list-style-type: none"> Culture, Tourism and 2012 Forum 	Relevant Cabinet Member – Culture and Sport and 1 named deputy to be appointed by the Cabinet Member	Cllr Collins Cllr	ACS Paul Hogan- Ext 3576
<ul style="list-style-type: none"> Economic Development Forum 	Relevant Cabinet Member - Regeneration and 1 named deputy to be appointed by the Cabinet Member	Cllr McCarthy Cllr Mullane	FRS Jeremy Grint - Ext 2443
<ul style="list-style-type: none"> Grants Committee 	Relevant Cabinet Member – Crime Justice and Communities Up to 4 named deputies (who must be Cabinet Members) to be appointed by the Cabinet Member	Cllr Alexander Cllr Cllr Cllr Cllr	ACS Karen Ahmed – Ext 2331
<ul style="list-style-type: none"> Greater London Employment Forum 	Relevant Cabinet Member – Customer Services and Human Resources	Cllr White	FRS Martin Rayson – Ext 3113

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<ul style="list-style-type: none"> Health and Adult Services 	Relevant Cabinet Member – Health & Adult Services plus 1 named deputy to be appointed by the Cabinet Member	Cllr Reason Cllr Keller	ACS Karen Ahmed – Ext 2331
<ul style="list-style-type: none"> Housing Forum 	Relevant Cabinet Member - Housing plus 1 named deputy to be appointed by the Cabinet Member	Cllr P Waker Cllr	CuS Ken Jones Ext 5703
<ul style="list-style-type: none"> Leaders' Committee 	Leader of the Council plus 2 named deputies to be appointed by the Cabinet Member	Cllr Smith Cllr R Gill Cllr Reason	CEU Heather Wills Ext 2786
<ul style="list-style-type: none"> Transport and Environment Committee 	Relevant Cabinet Member - Environment plus 4 named deputies to be appointed by the Cabinet Member	Cllr Vincent Cllr Cllr Cllr Cllr	CuS Trevor Prowse - Ext 5660 FRS Jeremy Grint – Ext 2443

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Organisation	Representation required	Representation 2011/12 (1 year unless specified)	Lead Department & Corporate Director or Divisional Director
London Road Safety Council	2 Councillors (2 year appointment)	Cllr I S Jamu (May 2010-2012) Cllr Rai (May 2010-2012)	CuS Trevor Prowse Ext 5660
London Thames Gateway Development Corporation	Relevant Cabinet Member - Regeneration (3 year appointment commencing May 2011)	Cllr McCarthy (May 2011-May 2014)	FRS Jeremy Grint - Ext 2443
London Thames Gateway Development Corporation – Education and Skills Sub Committee	Relevant Cabinet Member - Regeneration (3 year appointment commencing May 2011)	Cllr McCarthy (May 2011-May 2014)	FRS Jeremy Grint - Ext 2443
London Thames Gateway Development Corporation – Planning Sub Committee	Relevant Cabinet Member (3 year appointment commencing May 2011)	Cllr McCarthy (May 2011-May 2014)	FRS Jeremy Grint - Ext 2443
Members’ Board (Enterprise)	Relevant Cabinet Member - Housing	Cllr P Waker	CuS Maureen McEleney Ext 3738

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Organisation	Representation required	Representation 2011/12 (1 year unless specified)	Lead Department & Corporate Director or Divisional Director
Olympic Host Borough Committee	Leader of the Council Relevant Cabinet Member – Regeneration plus 2 deputy Councillors	Cllr Smith Cllr McCarthy Cllr Channer Cllr Butt	FRS Tracie Evans Ext 2108
Pension Fund Panel	Relevant Cabinet Member- Finance, Revenues & Benefits plus 3 Councillors	Cllr Geddes Cllr Douglas Cllr Ogungbose Cllr Wade	FRS Jonathan Bunt 020 8724 8427
Public Transport Liaison Group	Relevant Cabinet Member – Regeneration plus 1 Councillor to be appointed by Cabinet Member	Cllr McCarthy Cllr Mullane	FRS Jeremy Grint – Ext 2443
Registered Provider Forum (formerly Registered Social Landlord Forum)	Relevant Cabinet Member - Housing plus 2 Councillors to be appointed by the Cabinet Member	Cllr P Waker Cllr Cllr	CuS Ken Jones Ext 5703
Reserve Forces and Cadets Association for Greater London	The Leader or Deputy Leader of the Council	Cllr Smith or Cllr R Gill	ChS Meena Kishinani Ext 3507

APPENDIX D

Organisation	Representation required	Representation 2011/12 (1 year unless specified)	Lead Department & Corporate Director or Divisional Director
Safeguarding and Rights: Fostering Panel	2 Councillors (three year appointments)	Cllr Hunt (May 2010 – May 2013) Cllr L Rice (Dec 2010 – May 2013)	ChS Christopher Martin Ext 2233
The Schools Investment Board	Relevant Cabinet Members – Children & Education and Regeneration	Cllr R Gill Cllr McCarthy	ChS Helen Jenner– Ext 5800 FRS: Sue Lees – Ext 3300
Thames Gateway London Partnership			
<ul style="list-style-type: none"> Executive 	Relevant Cabinet Member – Regeneration	Cllr McCarthy	FRS Jeremy Grint - Ext 2443
<ul style="list-style-type: none"> Gateway to London Board 	Relevant Cabinet Member – Regeneration	Cllr McCarthy	FRS Jeremy Grint – Ext 2443
<ul style="list-style-type: none"> London Thames Gateway Board 	Relevant Cabinet Member – Regeneration	Cllr McCarthy	FRS Jeremy Grint - Ext 2443

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TRUSTEES OF LOCAL CHARITIES

Barking General Charities

The Barking General Charities consists of a number of ancient charities which are now administered, as far as Barking is concerned, under a scheme made by the Charity Commissioners on 27 May 1898. Keith Glenny of Hatten, Asplin and Glenny Solicitors acts as the Clerk. The area of benefit is Barking.

There are 7 trustees, 2 of whom are appointed by the Council annually.

Councillors Perry and Rai (May 2011- May 2012)

Barking and Ilford United Charities

An amalgamation of the Barking General Charities and Ilford General Charities and its function is to administer the almshouses in Barking. It is administered by Keith Glenny.

There are 7 trustees, 2 of whom are appointed by the Council annually.

Councillors N Gill and Letchford (May 2011 – May 2012)

Colin Pond Bursaries for Higher Education

The Colin Pond Bursaries for Higher Education provides students with bursaries to continue into higher education.

The trustees are the Cabinet Member for Children and Education, the Corporate Director of Finance and Resources, the Corporate Director of Children's Services and the Deputy Head of Law, Safeguarding & Partnerships

Dagenham United Charity

The Dagenham United Charity gives financial assistance to those in need at Christmas time and the area of benefit is the former Borough of Dagenham as at 1921 to 1924.

There are five trustees, four of whom are appointed by the Council and may be, but do not need to be, elected Members of the Council. They are elected for a four year term of office:

Councillors Mullane, Reason, Smith and L Waker (May 2010-May 2014)

King George V Silver Jubilee Trust Fund

This applies the net income from investments for the purpose of relieving cases of need, hardship or distress of children resident in the area.

The trustees are the Mayor and the former Director of Social Services. There is no specific term of office.

The Eva Tyne Trust Fund

The purpose of the fund is to support, through grants, young persons aged between 12 and 25 who are resident in the Borough in order to assist them to develop themselves and contribute to the local community as a whole. The Constitution allows the waiver of the upper age limit if an applicant has a disability.

There are eight trustees two of whom are appointed by the Council for a three year term as follows:

Councillor Kangethe	(May 2011 - May 2014)
Councillor Letchford	(May 2010 - May 2013)

The Kallar Lodge Trust Fund (formerly The Brocklebank Lodge Trust Fund)

This was established some years ago following a bequest to Brocklebank Lodge. Following approval by the Charity Commission in 2008 the Trust Fund was transferred to Lake Rise Residential Home, which is now known as Kallar Lodge, and the Trust Fund was renamed as The Kallar Lodge Trust Fund. The Trust Fund provides extra amenity for Kallar Lodge, over and above that which is provided by the Council.

The Trust usually meets once a year to approve the minutes, accounts and expenditure for the following year. The trustees are the former Directors of Finance and Social Services (both to be replaced at the Trust's Annual General Meeting) and two Member representatives who are nominated annually as follows:

Councillors Davis and Douglas	(May 2011)
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ASSEMBLY

20 JULY 2011

REPORT OF THE CORPORATE DIRECTOR OF ADULT & COMMUNITY SERVICES

Title: Response to Petition : Local Involvement Network (LINK)	For Decision
<p>Summary:</p> <p>The Council has received a petition containing 548 signatures from 411 separate addresses in the borough requesting that the Council increase its funding allocation to the Local Involvement Network (LINK).</p> <p>In accordance with the Council's procedures for petitions, the lead petitioner, Mrs Joan Brandon, has been invited to the meeting of the Assembly to present the petition.</p> <p>LINK members are concerned that the reduction in funding may negatively impact on the ability of LINK to carry out its duties.</p> <p>The petition states:</p> <p style="padding-left: 40px;">“We the undersigned petition the Council to:</p> <p style="padding-left: 40px;">Give the full funding as received by the Local Authority from the Department of Health to Barking and Dagenham LINK as we object to the level of cuts being imposed by the Council. We are very concerned that the LINK will no longer be able to effectively hold local services to account and undertake its programme of work”</p> <p>Wards Affected: All</p>	
<p>Recommendation(s)</p> <p>The Assembly is recommended to :</p> <ul style="list-style-type: none"> (i) Acknowledge the concerns of LINK members (ii) Commend the work of the LINK to date; and (iii) Agree that funding for LINK will remain at its current level. 	
<p>Reason(s)</p> <p>Under the Council's Petition Scheme as set out on the Council's web site petitioners, are entitled to a debate at full Assembly if the petition has the support of 100 or more signatures from different addresses in the borough.</p> <p>As this petition reaches that threshold it has triggered the requirement for a debate at Assembly.</p>	

Comments of the Chief Financial Officer		
No specific comments		
Comments of Legal Services		
No specific comments		
Cabinet Member: Councillor Linda Reason	Portfolio: Cabinet Member for Health and Adult Services	Contact Details: Tel: 020 8724 8013 E-mail: linda.reason2@lbbd.gov.uk
Head of Service: Karen Ahmed	Title: Divisional Director Adult Commissioning	Contact Details: Tel: 020 8227 2331 E-mail: karen.ahmed@lbbd.gov.uk

1. Background

- 1.1 LINK (The Local Involvement Network) was commissioned in 2007/8 in response to the Local Government and Public Involvement in Health Act 2007. The provision of a LINK function is required under this Act.
- 1.2 The Centre for Independent, Integrated and Inclusive Living (CIIL) was awarded the contract to host the LINK in April 2008. The contract ceased on 31 March 2011, but there was an option to extend for up to two years. CIIL tendered for the contract at an annual value of £130,000 and this was the value at which the contract was awarded. In recognition of the good work carried out by the LINK, with the guidance of CIIL, the Council's position has been to seek an extension to the contract, rather than tender for an alternative provider for the interim period until 2012/13.
- 1.3 The role of the LINK is to make it easier for communities to influence key decisions about local health and social care services and hold those services to account. Run by local people, the LINK covers all the publicly funded health and social care services in Barking and Dagenham - irrespective of who provides them.

LINK:

- represent everyone in the community - not just existing activists but also those not currently being heard
- have the power to investigate issues of concern, demand information, enter and view services, make reports and recommendations, and refer issues to local councillors
- provide a one-stop-shop for the community to engage with care professionals and vice versa

- promote and support the involvement of people in the commissioning, provision and scrutiny of local health and social care services
 - obtain the views of people about their need for, and experiences of, local health and social care services
 - enable people to monitor and review the commissioning and provision of care services.
- 1.4 The Barking and Dagenham LINK have been pro active in engaging with a large number of service users and other stakeholders on a variety of issues. The profile of the LINK has been raised in the borough and the LINK has built up a large and diverse membership. At recent contract monitoring meetings the LINK have been asked to focus less on increasing membership and more on developing and assessing services, ensuring improvements and better outcomes are made where required. LINK members have been trained as 'Authorised Enter and View Representatives' to monitor services the local community have concerns over. LINK members have now completed three enter and view inspections of services provided under Barking, Havering and Redbridge University Hospitals NHS Trust (BHRUT) such as Queens' Hospital and King George Hospital. Apart from supporting some consultation on personalisation, which was funded separately, the majority of LINK's work to date has been focused exclusively on Health.
- 1.5 'Equity and Excellence: Liberating the NHS' was published in July 2010 and described the Government's intention to build on the current statutory arrangements and to develop a more powerful and stable local infrastructure in the form of local HealthWatch, which will act as local consumer champions across health and care from 2012/3.
- 1.6 The Health and Social Care Bill has implications for LINK and proposed that local authorities should be responsible for funding and commissioning HealthWatch, which replaces LINK (the Government has stated that it will provide additional funding for this). Council's funding of local HealthWatch will begin from April 2012 and funding for this purpose will be built into the Council allocation. The responsibility for commissioning NHS complaints advocacy will also transfer to local authorities in April 2013.
- 1.7 The LINK contract is currently funded by Central Government. This funding forms part of the Area Based Grant which was significantly reduced in 2011/12. The LINK annual contract value is £130,000 as this was the price CIIL submitted as part of their tender. Over the three year life of the contract the Council has provided CIIL with approximately £46,000 of additional funding to cover projects such as the launch of the service, personalisation consultation and additional support for CIIL.
- 1.8 A recent paper from the Joint Improvement Partnership (part of the Department of Health) recognised that typical funding for LINK meant that once fixed staff and accommodation costs had been met, £30,000 remained for non-staff project activity. It was further recognised that Councils would be unlikely to be able to maintain funding at this level in 2011/12. A survey of other London authorities to which 15 boroughs responded, has not identified any borough which is maintaining steady state funding. The minimum reduction was £20,000 and the maximum reduction £60,000, with most Councils reducing by more than £50,000.

- 1.9 As a result of cuts in funding from central Government in Adult Social care, all budgets were reviewed, and based on the information from the Department of Health it was proposed that the funding for LINK be reduced for the transitional year from £130,000 to £98,000, ie a reduction of £32,000
- 1.10 This proposal was considered by the Health and Adult Services Select Committee (HASSC) as part of the budget scrutiny on 24 November 2010 and agreed at Cabinet on 15 February 2011. It was incorporated into the budget agreed by Assembly on 23 February 2011.
- 1.11 Following the Cabinet decision, Council officers have met with CIIL and with LINK to discuss the proposal to continue funding for the transitional year at the reduced level. CIIL have agreed the revised amount and signed the contract variation. A revised set of outcomes has been agreed for the organisation to deliver on reduced funding – these outcomes include increased activity for social care and decreased activity on raising membership.

2. Conclusion

- 2.1 The Council recognises the valuable contribution that LINK has made in its first three years, particularly the establishment of a large membership base and the Enter and View visits at Queen's and King George Hospitals.
- 2.2 The Council receives a number of funding streams and it is the Council's responsibility to ensure that the best use is made of the funding for the local residents. As such the Council set a budget in February 2011, following scrutiny by HASSC, which included a reduction of funding to the LINK. Benchmarking with other London Boroughs indicates that Barking and Dagenham's LINK receives one of the highest levels of funding in London, and that the reduction is less than those being made in many other boroughs.
- 2.3 The revised amount has been agreed by CIIL who hold the contract to develop the LINK and by the Management Board of the LINK itself. Discussions have taken place to agree a revised set of required outcomes in light of the reduced budget.

3. Financial Issues

- 3.1 There are no specific implications associated with this petition report.

4. Legal Issues

- 4.1 The Council is required to fund a LINK function.

5. Other Implications

5.1 Contractual Issues

The contract allows for an extension of up to two years.

5.2 Customer Impact

LINK work with people from all communities and ensure that local residents have access to good quality health care. Their Management Board and membership

includes disabled people, older people and people from black and minority ethnic communities. The continued funding of the service will enable LINK to continue to represent these groups in order for their views to be heard and considered when health and social care services are reviewed or planned.

5.3 **Safeguarding Children and Adults**

The refocusing of LINK activities will enable them to not only campaign for good quality, safe health services but also to inspect local residential care services.

The Care Quality Commission recently placed conditions on BHRUT with respect to safeguarding issues for both adults and children. LINK have formally referred the issue of maternity provision and have agreed to undertake a scrutiny of the issues at the Health and Adult Services Select Committee.

5.4 **Health Issues**

Given that the key role of the LINK is to make it easier for communities to influence key decisions about local health and social care services and hold those services to account, LINK plays an important role in the local health economy. The reduction in funding will not impact on this as the focus will move away from developmental work to campaigning work.

Background Papers Used in the Preparation of the Report:

Department of Health, "HealthWatch Transition Plan" 2011

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ASSEMBLY

20 July 2011

**JOINT REPORT OF THE CORPORATE DIRECTOR OF CUSTOMER SERVICES AND
CORPORATE DIRECTOR OF FINANCE AND RESOURCES**

Title: Response to Petition – 67 East Street, Barking	For Information
<p>Summary:</p> <p>The Council has received a petition containing 210 signatures from 101 separate addresses in the borough objecting to the opening of a second jewellers and pawnbrokers in Barking Town Centre.</p> <p>In accordance with the Council’s Petition Scheme, the lead petitioner, Mr Erturk, has been invited to the meeting of the Assembly to present the petition.</p> <p>The petition states:</p> <p style="padding-left: 40px;">“We the undersigned attended the demonstration in Barking Town Centre on the 24th January against the opening of another Pawnbrokers and Jewellers in the area. (See Planning No. 10/01060/FUL from Albemarle and Bond Pawnbrokers & Jewellers)</p> <p style="padding-left: 40px;">We believe it is unfair to allow another Jewellers and Pawnbrokers to open next door to a long standing trader whilst another pawnbroker is bad for Barking’s public image.”</p> <p>Wards Affected: Abbey</p>	
<p>Recommendation(s)</p> <p>The Assembly is recommended to:</p> <ul style="list-style-type: none"> (i) agree the outcome of the investigations regarding the petition; and (ii) note the action taken by Officers. 	
<p>Reason(s)</p> <p>Under the Council’s Petition Scheme as set out on the Council’s web site petitioners, are entitled to a debate at full Assembly if the petition has the support of 100 or more signatures from different addresses in the borough.</p> <p>As this petition reaches that threshold it has triggered the requirement for a debate at Assembly.</p>	
<p>Comments of the Chief Financial Officer</p> <p>No specific comments</p>	

Comments of Legal Services

The control of the use of premises is a planning function. The uses of premises are set out in the Town and Country Planning (Use Class) Order. Although a good mix of retailers in a prime shopping site would achieve a vibrant and lively town centre, the fact that two premises in the same parade are offering similar goods for sale is not a valid planning consideration. Furthermore the question as to whether a premises contributes or not to a perceived public image of the town centre is also not a planning consideration.

Cabinet Member: Cllr Alexander	Portfolio: Cabinet Member for Crime Justice and Communities	Contact Details: Tel: 020 8724 2892 E-mail: jeanette.alexander@lbbd.gov.uk
Cllr McCarthy	Cabinet Member for Regeneration	Tel: 020 8724 8013 E-mail: Mick.mccarthy@lbbd.gov.uk
Head of Service: Trevor Prowse	Title: Interim Divisional Director of Environmental and Enforcement Services	Contact Details: Tel: 020 8227 5680 E-mail: Trevor.prowse@lbbd.gov.uk
Head of Service: Jeremy Grint	Title: Divisional Director of Regeneration	Contact Details: Tel:020 8227 2443 E-mail: Jeremy.grint@lbbd.gov.uk

1. Background

- 1.1 In December 2010 a planning application was received from Albemarle and Bond plc for a change to the shop front at the premises as part of a proposal to open a jeweller/pawnbroker at the premises. As part of the routine application process premises in the vicinity were consulted about the proposal. The adjacent shop at 1 London Road is occupied by the lead petitioner, Mr Erturk, who trades as Turquoise Jewellery. Mr Erturk objected to the premises at 67 East Street being taken over by a jeweller and pawnbroker and organised a demonstration in Barking Town Centre on 24 January 2011 at which 210 members of the public signed a petition.
- 1.2 Planning permission was approved for the changed shop front on 1 February 2011 and the business has subsequently commenced trading.
- 1.3 The premises has an existing planning permission for use as a retail shop. Any retail use will fall within this category, including that of a jeweller. For the past few years the premises was occupied by a company selling domestic appliances. The change to selling jewellery is not a material change of use in planning terms and therefore it is not something that requires a fresh application for planning permission. In this case the aspect of the pawnbroker activity has added a degree of complexity. This at least in part hinges on the relative levels of trade for the two

parts of the business, if the business operated predominately as a pawnbroker the activity could constitute a material change of use.

- 1.4 Overall the premises have a good sized retail display area fronting onto East Street which helps maintain the vitality and viability of the shopping area. In the circumstances that so far present themselves, officers' view is that the premises in the main have the appearance of a jeweller.
- 1.5 On 5 May 2011 a meeting was held between the occupier of the neighbouring business (Mr Erturk), and Planning officers. A number of issues were discussed and the planning situation was explained to Mr Erturk. It was pointed out that the planning controls do not take account of commercial competition matters and therefore planning permission could not be refused on the grounds that there were too many shops in one area of one type or another. Mr Erturk then directed his concerns regarding the location of a pawnbroker in this location and the impact it had on the image of Barking and of the moral/ethical issues surrounding the nature of the business. Moral and ethical issues are not, however, material considerations that can be given any weight in determining a planning application.

2. Conclusion

The petition has been organised by an existing retailer that may well experience a greater degree of competition following the commencement of trading by the premises. It is not considered that the petition raises issues that are fresh to the overall planning and enforcement picture. Officers will, however, monitor the situation including reviewing the balance of trading between that of a jeweller and the pawnbroking activity, and take such action as maybe required should circumstances change.

3. Financial Issues

- 3.1 There are no specific financial implications associated with this petition report.

4. Legal Issues

- 4.1 The facts as presented indicate that the premises identified in this report are being used in accordance with the Town and Country Planning (Use Class) Order. Legal Services will continue to work with their colleagues and will advise on options for action should there be a material change in circumstances.

Background Papers Used in the Preparation of the Report:

Local Development Framework and associated documents

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THE ASSEMBLY

20 JULY 2011

REPORT OF THE CABINET

Title: Approval of Second Local Implementation Plan		For Decision
<p>Summary</p> <p>At its meeting on 14 June 2011, the Cabinet considered the attached report (Appendix A) on the Second Local Implementation Plan (LIP2) setting out the Council's transport strategy for 2011/12 to 2013/14.</p> <p>The Cabinet noted that the draft LIP2 had been the subject of extensive consultation and while the fundamental principles of the draft had been supported several amendments had been put forward, the main aspects being a new indicator to monitor bus journey time, reference to the importance of River Roding Bridge for the Barking to Royal Docks Bus Corridor scheme and added emphasis given to residential 20 mph zones. The Cabinet endorsed the plan and recommended its adoption by the Assembly.</p> <p>In order to reduce the number of paper copies produced, the Second Local Implementation Plan document is available in the Members' Rooms at the Civic Centre and the Town Hall and on the Council's website at the following link: http://moderngov.barking-dagenham.gov.uk/mgConvert2PDF.aspx?ID=34013</p> <p>Recommendation</p> <p>The Assembly is recommended to approve the changes to the draft Second Local Implementation Plan (LIP2) and submission of the final version of the document to Transport for London.</p>		
<p>Cabinet Members: Councillor McCarthy</p> <p>Councillor Vincent</p>	<p>Portfolio: Cabinet Member for Regeneration</p> <p>Cabinet Member for Environment</p>	<p>Contact Details: Tel: 020 8724 8013 E-mail: mick.mccarthy@lbbd.gov.uk</p> <p>Tel: 020 8724 2892 E-mail: Gerald.vincent@lbbd.gov.uk</p>
<p>Head of Service: Jeremy Grint</p>	<p>Title: Divisional Director of Regeneration and Economic Development</p>	<p>Contact Details: Tel: 020 8227 2443 E-mail: jeremy.grint@lbbd.gov.uk</p>

Background papers used in the preparation of this report:

"Approval of Second Local Implementation Plan" report and minutes, Cabinet 14 June 2011

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CABINET

14 JUNE 2011

JOINT REPORT OF THE CABINET MEMBERS FOR REGENERATION AND ENVIRONMENT

Title: LB Barking and Dagenham Approval of Second Local Implementation Plan	For Decision
<p>Summary:</p> <p>The Second Local Implementation Plan (LIP2) is the Council's transport strategy covering the period 2011-12 to 2013-14. This aims to achieve a safe, sustainable and accessible transport system for the benefit of all those living and working in and travelling through Barking and Dagenham.</p> <p>A draft LIP2 was approved by Cabinet on 23 November 2010 and submitted to Transport for London for comment on 20 December. A six week period of consultation with a range of statutory and local stakeholders was undertaken in January and February 2011. In addition, consultation was undertaken on a draft Environmental Report, produced as part of a Strategic Environmental Assessment of the LIP - required under European Union regulations. Important comments were received from 8 different organisations and whilst the fundamental principles of the LIP remain untouched, a number of small scale changes to the LIP have been made. These changes include a new indicator to monitor bus journey time, reference added to importance of River Roding Bridge for the Barking to Royal Docks Bus Corridor scheme and added emphasis given to residential 20 mph zones. All the changes/additions are summarised in Appendix 1.</p> <p>Approval is now sought for these changes to LIP2. Upon approval a final version of the LIP2 will be produced and submitted to Transport for London in July 2011. A final version of the Environmental Report will also be produced and will be published on the Council's website.</p> <p>In order to reduce the number of paper copies produced copies of the Second Local Implementation Plan are available in the Members Rooms at the Civic Centre and the Town Hall and it is also available on the Council's website at the following link http://modgov/ieListDocuments.aspx?CId=180&MId=5658&Ver=4.</p> <p>Wards Affected: All Wards</p>	
<p>Recommendation(s)</p> <p>The Cabinet is asked to recommend to the Assembly the approval of the changes to the draft Second Local Implementation Plan (LIP2) and submission of the final version of the document to Transport for London.</p>	

Reason(s)		
<p>To enable the Council to determine its priorities and set a series of objectives / targets for transport in Barking and Dagenham, and to deliver a range of transport improvement schemes in the borough in the three year period to 2013-14, which, in turn, helps deliver the Mayor of London's Transport Strategy goals and, to a greater or lesser extent, all six of the Community Plan priorities.</p>		
Comments of the Chief Financial Officer		
<p>The three year Delivery Plan including the Annual Funding Submission for 2011-12 was reported to Cabinet on 28 September 2010. In January 2011 Transport for London announced that borough funding for years 2 and 3 of the LIP2 (2012/13 – 2013/14) is now to remain at 2011/12 levels and not cut as previously indicated. This has implications for the overarching LIP2 delivery programme, and could mean that additional schemes could be implemented, or planned schemes expanded. We await further details on the revised funding package from Transport for London.</p>		
Comments of the Legal Partner		
<p>The Council is required under Section 146 of the Greater London Authority Act 1999 ('the GLA Act') to submit its LIP2 to the Mayor of London for his approval. In preparing the LIP2 the Council must have regard to the Mayors Transport Strategy. The Mayor will take in to consideration whether the LIP2 is consistent with the Transport Strategy and the proposals and timetable are adequate for the implementation. The Council's submission to Transport for London will consist of the version of the LIP2 agreed by the Cabinet.</p>		
Head of Service: Jeremy Grint	Title: Divisional Director of Regeneration and Economic Development	Contact Details: Tel: 020 8227 2443 E-mail: jeremy.grint@lbbd.gov.uk
Cabinet Member: Cllr M McCarthy	Portfolio: Lead Member for Regeneration	Contact Details: Tel: 020 8724 8013 E-mail: mick.mccarthy@lbbd.gov.uk
Cllr G Vincent	Lead Member for Environment	Tel: 020 8274 2116 E-mail: gerald.vincent@lbbd.gov.uk

1. Background

- 1.1 In December 2010, the Council submitted its draft second Local Implementation Plan (LIP2) to Transport for London (TfL). The plan, which includes a set of objectives, a three-year delivery programme covering the period 2011/12 – 2013/14, and a performance monitoring plan, represents the Council's strategy to achieve a safe, sustainable and accessible transport system for the benefit of all those living and working in and travelling through Barking and Dagenham.

- 1.2 Following submission of the plan, the Council undertook a six-week consultation exercise in January 2011 with a range of statutory and local stakeholders and the general public. Consultees were asked to give their views on the various aspects of the plan.
- 1.3 At the same time, consultation was undertaken with a range of statutory bodies on a draft Environmental Report, produced as part of a Strategic Environmental Assessment (SEA) of the LIP2 – a duty placed on the Council by the European Union when producing such documents. The Environmental Report presents the environmental assessment of the LIP2 policies, schemes and programmes. It includes recommendations to remove or reduce potential negative environmental effects of the LIP2. Proposals to measure the environmental effects of the LIP2 over time are also considered in the report.
- 1.4 This report outlines the results of the consultation exercises and details the various improvements/additions that are recommended to be included in the final version of the LIP2.

2. Consultation Exercises

- 2.1 Consultation on the LIP2 was undertaken with a range of statutory and local stakeholders. Organisations contacted included several key government bodies (e.g. London Thames Gateway Development Corporation and London Development Agency), neighbouring boroughs, transport and environment groups (e.g. train operating companies, friends of the earth), transport user groups (e.g. London Cycling Campaign, Ramblers Association), access and equalities groups (e.g. Barking and Dagenham Access Group, Disability and Equality Forum), volunteer and community groups, Primary Care Trusts and health organisations, emergency services and safety groups (e.g. Metropolitan Police, Fire Brigade), and business and enterprise groups (e.g. Chamber of Commerce, Dagenham Dock Employers Forum).
- 2.2 In total, eight responses to the consultation exercise were received. These included comments made by TfL, London Travelwatch, the London Thames Gateway Development Corporation, Disablement Association of Barking and Dagenham and the local branch of the London Cycling Campaign. All these organisations were broadly in support of the approach/content of the LIP2 and suggested a number of improvements/additions that would add further emphasis to certain projects/initiatives. Details of the comments made and the recommended course of action are set out in Appendix 1 to this report. None of the changes set out in Appendix 1 significantly change the content of the LIP2.
- 2.3 Consultation on the draft Environmental Report was undertaken with three key statutory bodies - Natural England, English Heritage and the Environment Agency. Only one response was received and a number of recommendations were made. Further details are set out in Appendix 1 to this report.

3. Financial Issues

- 3.1 The three year Delivery Plan including the Annual Funding Submission for 2011-12 was reported to Cabinet on 28 September 2010. In January 2011 TfL announced that borough funding for years 2 and 3 of the LIP2 (2012/13 – 2013/14) is now to remain

at 2011/12 levels and not cut as previously indicated. This has implications for the overarching LIP2 delivery programme, and could mean that additional schemes could be implemented, or planned schemes expanded. We await further details on the revised funding package from TfL.

4. Legal Issues

- 4.1 The LIP2 is a statutory document required under Part IV, Chapter I of the Greater London Authority Act 1999. The LIP2 will set out how Barking and Dagenham proposes to implement the Mayor of London's Transport Strategy between 2011-12 and 2013-14.

5. Other Implications

- 5.1 The following issues / implications have been identified:

- **Risk Management:** Failure to develop a LIP2, including a set of objectives, a three-year delivery programme and a performance monitoring plan, or to submit an annual funding submission to TfL, could result in the Council's funding allocation for the period 2011-12 to 2013-14 being withdrawn and the Council having to bear the full costs of any planned transport schemes.
- **Contractual Issues:** No specific implications.
- **Staffing Issues:** No specific implications.
- **Customer Impact:** A full Equality Impact Assessment of the LIP2 was undertaken in February 2011 and the recommendations from this have informed the final LIP2 (including the detailed Annual Funding Submissions for years two and three of the delivery plan). Key points of note include:
 - The LIP2 is driven by the Council's Community Strategy in which a key policy is Promoting Equal Opportunities and Celebrating Diversity;
 - The LIP2 is extremely focussed on promoting improvements to transport in the borough, and in particular alternatives to the car and reducing social exclusion. These improvements are likely to be of importance to equalities target groups;
 - Safety is a key concern of the LIP2 - often of particular significance for the welfare of the young; and other (more vulnerable) groups who may be the target of anti social and violent behaviour;
 - Goals such as traffic restraint and cleaner air are also likely to have a more differential impact for target groups e.g. the very old and the disabled.
 - A key role of the LIP2 is to deliver the transport priorities of the Mayor of London, as set out in the Mayor's Transport Strategy, at the local level. The Mayor's Transport Strategy itself has been subject to a rigorous Equalities Impact Assessment. As the LIP2 is broadly in line with the Mayor's Transport Strategy, it is considered that the measures proposed within it would not impact adversely on the various equality groups. Where specific issues have been identified, appropriate mitigation measures have been put in place.
- **Safeguarding Children:** The LIP2 programme includes schemes to improve road safety both through highway safety measures and also through initiatives such as cycle training.
- **Health Issues:** Improving the health and wellbeing of the boroughs residents, particularly children, has been identified as a key priority. The Council is addressing this issue by actively promoting the benefits of the cycling and walking

network to all sectors of the community, with the aim of increasing the number of people using it.

- **Crime and Disorder Issues:** Personal safety has been highlighted as a concern by both users and non-users of the local transport network. The Council is addressing these concerns by working with TfL to ensure that roads and footways are well maintained and free from obstructions and infrastructure is safe and secure. The Crime and Disorder Act requires the Council to have regard to crime reduction and prevention in all its strategy development and service delivery. The Council will work with partners to ensure that the infrastructure is delivered with due regard to safety and to reducing the fear of crime.
- **Property/Asset Issues:** Please see the “Financial Issues” section.
- **Procurement:** All expenditure with third parties will be conducted in line with the appropriate Council or European Union Procurement Rules.

6. Options appraisal

- 6.1 The LIP2 has been updated to take on board the important comments made in the various responses received. These are detailed in the tables in Appendix 1. No significant material changes to the direction/content of the plan have been made. The amendments/additions will serve to further strengthen the LIP and ensure the various aims/objectives can be met.

Background Papers Used in the Preparation of the Report

The following papers / reports were used in the preparation of this report:

1. *Cabinet Minute 38 and Report, 28 September 2010 - 2011-12 Local Implementation Plan Funding Submission and 2012-13 and 2013-14 Indicative Delivery Plan*, Joint Report of the Cabinet Member for Regeneration and Cabinet Member for Environment, LBBDD.
2. *Cabinet Minute 63 and Report, 23 November 2010 - LB Barking & Dagenham Draft Local Implementation Plan 2011/12 - 2013-14*, Joint Report of the Cabinet Member for Regeneration and Cabinet Member for Environment, LBBDD.

List of appendices

Appendix 1: LIP2 Consultation Response Summary

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SECOND LOCAL IMPLEMENTATION PLAN CONSULTATION - SUMMARY OF RESPONSES

Consultee	Method/ Date of Response	Response Summary	Officer Response/Action
LB Redbridge	Email – 30/12/2010	<ul style="list-style-type: none"> • Broad support for LIP aims/objectives • Highlights poor public transport connectivity between the boroughs, especially in Little Heath area. • Acknowledges that additional bus services required from both boroughs to Queens Hospital. • Supports plans to improve access to Chadwell Heath station and is willing to be involved in scheme development. • Suggests greater emphasis on movement of freight by water, particularly in relation to development of Barking Riverside. 	<ul style="list-style-type: none"> • Comments acknowledged and support welcomed. • The Local Development Framework safeguards all of Barking and Dagenham's safeguarded wharves.
Disablement Association of Barking & Dagenham (DABD)	Email – 13/01/2011	<ul style="list-style-type: none"> • Issues raised concerning public transport accessibility. Early consultation with access groups required when new infrastructure/equipment is developed to ensure all access issues are addressed. • Highlights poor public transport access to Queens Hospital and other clinics/health facilities in the area and states need for action to address this. • Confirmed that Council has now withdrawn funding for the local Community Transport Scheme meaning that services provided to certain individuals/groups are no longer subsidised. Result is that certain services/facilities are no longer accessible to some. 	<ul style="list-style-type: none"> • Comments acknowledged. • Council welcomes comments on the LIP schemes set out in the document • LIP identifies need to improve access to Queen's hospital as a key issue.

Consultee	Method/ Date of Response	Response Summary	Officer Response/Action
London Cycling Campaign – Barking & Dagenham Branch	Email – 01/02/2011	<ul style="list-style-type: none"> • Suggests that objectives could be prioritised/ranked in order of importance. • Suggests a borough-wide 20 mph zone would be more effective in reducing casualties than individual zones. Would also reduce street clutter and be more cost effective. • Highlights the need to improve the permeability of the borough for cycling, particularly in Barking Town Centre. 	<ul style="list-style-type: none"> • Comments acknowledged. • No plans to prioritise objectives – are all of equal importance for different reasons. • Added emphasis to 20 mph zones and improving cycling permeability given in LIP. • Council did put itself forward to TfL to pilot borough wide 20 mph zone covering the borough’s residential streets.
Transport for London (TfL)	Email – 03/02/2011	<ul style="list-style-type: none"> • Overall a very sound submission, but a number of additional actions are required. <p><i>Delivery Plan –</i></p> <ul style="list-style-type: none"> • Section on how borough will address High Priority Outputs. • Additional information on other funding sources and timescales for interventions. • Indication as to whether any Major Schemes are to be advanced. <p><i>Consultation -</i></p> <ul style="list-style-type: none"> • List of statutory consultees required. <p><i>Performance Management -</i></p> <ul style="list-style-type: none"> • Clarification of road safety baseline targets. • Give consideration to reducing number of local targets. 	<ul style="list-style-type: none"> • Comments acknowledged • Clarity on how High Priority Outputs will be addressed now provided • Other funding sources and timescales for interventions clarified • List of potential Major Schemes now included. • Local targets reviewed and reduced

Consultee	Method/ Date of Response	Response Summary	Officer Response/Action
London Travel Watch	Email – 03/02/2011	<ul style="list-style-type: none"> • Welcomes the fact that LIP acknowledges the importance of bus services. However, suggests that additional emphasis is placed on improving bus stop accessibility. • Suggests continued implementation of bus priority schemes to improve attractiveness of the bus. • Suggests that LIP includes a local target for bus journey time. • Concerns expressed that plan proposals are not substantive enough to address congestion issues in the borough. • Welcomes the target to increase levels of cycling in the borough, but concerned that proposals are not substantive enough to achieve this. • Welcomes the proposal to increase cycle parking, but should be catered for partially on carriage-way. • Welcomes the commitment to Better Streets agenda. Emphasis should be placed on tackling basic problems (e.g. dropped kerbs, entry treatments, etc.) • Suggests that smarter travel initiatives are supported by additional restraint/reallocation measures to ensure no new trips are created. 	<ul style="list-style-type: none"> • Comments acknowledged. • LIP Corridor/Neighbourhood schemes to consider bus stop accessibility enhancements as a matter of course. • Borough to undertake a review of all bus priority measures to assess their effectiveness before proposing additional measures. • Cycling target will be challenging • Bus journey time indicator now included • Proposals for new cycle parking/public realm improvements will take into consideration local needs/space considerations.
English Heritage	Email – 03/02/2011	<ul style="list-style-type: none"> • Protection of historic environment needs to be given a higher priority in the LIP, especially in the objectives – current emphasis placed solely on environmental enhancement. • Suggests that an overview of the historic environment is given to ensure that it is identified as a transport issue and that delivery plan priorities include the need to protect heritage assets where appropriate. 	<ul style="list-style-type: none"> • Comments acknowledged. • Policies in Local Development Framework ensure appropriate protection of historic environment and no need to repeat them in the LIP

Consultee	Method/ Date of Response	Response Summary	Officer Response/Action
London Thames Gateway Development Corporation (LTGDC)	Letter – 03/02/2011	<ul style="list-style-type: none"> • Welcomes the support expressed for projects important to the ongoing regeneration of London Riverside. However, reference to Dagenham Dock Station, Beam Park Station and new River Roding bridges required. 	<ul style="list-style-type: none"> • Comments acknowledged – Dagenham Dock station referred to extensively, and reference to River Roding Bridges now included. Beam Park station is in Havering.
LB Havering	Email – 04/02/2011	<ul style="list-style-type: none"> • Broad support for LIP aims/objectives. • Acknowledges that additional bus services required from both boroughs to Queens Hospital. • Would welcome closer partnership working with borough to explore possibility of expanding Mayor's Cycle Super Highway to LB Havering. 	<ul style="list-style-type: none"> • Comments acknowledged. And support welcomed. Will work with Havering to explore potential of extending Cycle Superhighway.

ENVIRONMENTAL REPORT CONSULTATION – SUMMARY OF RESPONSES

Consultee	Method/ Date of Response	Response Summary	Officer Response/Action
English Heritage	Email – 03/02/2011	<ul style="list-style-type: none"> • Supports the overall LIP programme, subject to the need to have regard for historic character in the design of transport infrastructure (e.g. surface treatments, street furniture, signage, etc.). • Environmental Report should identify opportunities to benefit the historic environment through transport initiatives such as contextually appropriate public realm 	<ul style="list-style-type: none"> • Comments acknowledged and have been addressed in Environmental Report.

Consultee	Method/ Date of Response	Response Summary	Officer Response/Action
		<p>enhancement and schemes to reduce the impacts of traffic on the historic environment.</p> <ul style="list-style-type: none"> • Recommends that English Heritage’s register of Heritage at Risk be referred to as an indicator for any assets which are put at risk through transport impacts. • Reiterates the need to enhance the setting of the listed Barking Station. • The Mayesbrook Park Access Improvements should identify negative impacts of the car park on the historic character of the park. 	

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THE ASSEMBLY

20 JULY 2011

REPORT OF THE CABINET

Title: Council Plan 2011/12		For Decision
<p>Summary</p> <p>At its meeting on 12 July 2011, the Cabinet is to consider the attached report (Appendix A) on the draft Council Plan which summarises the major actions and outcomes the Council aims to achieve over the coming year.</p> <p>A verbal update on the Cabinet's consideration of the draft Council Plan and its recommendations will be given at the meeting.</p>		
<p>Recommendation</p> <p>The Cabinet is recommending the Assembly to approve the Council Plan.</p>		
<p>Reason</p> <p>The Council Constitution stipulates that by local choice the Assembly approves and adopts the Council Plan.</p>		
<p>Cabinet Member: Councillor Geddes</p>	<p>Portfolio: Cabinet Member for Finance, Revenues and Benefits</p>	<p>Contact Details: Tel: 020 8724 2892 E-mail: cameron.geddes2@lbbd.gov.uk</p>
<p>Head of Service: Heather Wills</p>	<p>Title: Divisional Director of Policy and Public Affairs</p>	<p>Contact Details: Tel: 020 8227 2786 E-mail: heather.wills@lbbd.gov.uk</p>

Background papers used in the preparation of this report:

The draft Council Plan

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CABINET

12 July 2011

Report of the Cabinet Member for Finance, Revenues and Benefits

Title: Council Plan		For Decision
<p>Summary: A draft Council Plan has been prepared which aims to summarise the major actions and outcomes the Council aims to achieve over the coming year.</p> <p>The actions have been prioritised around the key aims and outcomes of the Councils policy framework – the ‘Policy House’, and are set in the context of the Medium Term Financial Strategy.</p> <p>Wards Affected: None</p>		
<p>Recommendation(s)</p> <p>The Cabinet is recommended to:</p> <p>i) Recommend the Assembly to approve the Council Plan as set out in Appendix 1 to this report.</p>		
<p>Reason(s)</p> <p>The Council Plan sets out the overarching aims of the Council, and contributes to a well-run organisation.</p>		
<p>Comments of the Chief Financial Officer</p> <p>The Council Plan and the aims within it reflect the budget approved by Assembly in February 2011 based on the priorities of the Council.</p>		
<p>Comments of the Solicitor to the Council</p> <p>The Legal Practice has been consulted in the preparation of this report and has no further comment to add.</p>		
<p>Cabinet Member: Cllr Cameron Geddes</p>	<p>Portfolio: Finance, Revenues and Benefits</p>	<p>Contact Details: Tel: 020 8724 2892 E-mail: cameron.geddes2@lbbd.gov.uk</p>
<p>Head of Service: Heather Wills</p>	<p>Title: Divisional Director Corporate Policy & Public Affairs</p>	<p>Contact Details: Tel: 020 8227 2786 E-mail: heather.wills@lbbd.gov.uk</p>

1. Background

- 1.1 It is good corporate governance to have a plan which sets out the major activities and outcomes which the organisation will achieve over the coming year. The plan should be driven by the Council's overarching policy framework (the 'Policy House') and set in the context of the Medium Term Financial Strategy.
- 1.2 The Council Plan for the period prior to 2011 can be seen here:
www.lbbd.gov.uk/CouncilandDemocracy/MeetingsAndPlans/Pages/Councilplans.aspx

2. Proposal

- 2.1 A draft Council Plan for 2011/12 has been prepared and appears at Appendix 1. It cannot aim to capture the whole span of activity in an organisation which delivers services as wide-ranging as the Council, but it seeks to highlight the most significant areas of work underway, particularly focusing on the Council's key aims of:
- raising household incomes
 - raising standards in school and post-16 education and
 - housing and estate renewal.
- 2.2 The actions which appear in the Council plan are reflected in team and individual action plans and targets, as part of the Council's performance management framework.

3. Financial Issues

- 3.1 The approved budget for 2011/12 reflects the Council's priorities and therefore the aims of the Council Plan. The budgets will be monitored throughout the year to ensure priorities are delivered within the approved amount and any variations reported to Cabinet.

4. Legal Issues

- 4.1 The legal issues are set out in the Legal Comments above.

5. Other Implications

5.1 Risk Management

The identification of clear priorities and actions to deliver against the priorities is part of a robust approach to risk management. Major risks associated with key activities are reflected in the corporate risk register, and risks of non-delivery of all actions are monitored through directorate risk management.

5.2 Customer Impact

The priorities and actions to achieve them identified in the action plan have been developed in response to customer consultation over a period of years. Equalities

Impact Assessments are in place or in development to ensure that the needs of groups of people with particular needs are met as services are developed.

6. Options appraisal

- 6.1 There is no legal requirement to prepare a Council Plan, and so the Council has the option of not preparing one. However, it is good governance to do so.

7. Background Papers Used in the Preparation of the Report:

Council Plan 2008/11:

www.lbbd.gov.uk/CouncilandDemocracy/MeetingsAndPlans/Pages/Councilplans.aspx

8. List of appendices:

Appendix 1: Draft Council Plan

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London Borough of Barking and Dagenham

Council Plan 2011/12

Message from the Leader of the Council, Councillor Liam Smith

We are all aware that over the next few years we will face some tough challenges as an organisation. With public finances being squeezed by the Government, it's essential that we focus on the real priorities for local people.

That is why we have worked hard to set out a plan that will help deliver a more prosperous life for people in the borough.

Our key aims for the borough can be summarised as:

- raising household incomes
- raising standards in school and post-16 education and
- housing and estate renewal.

As a council we are moving forward with our plans for improvements to housing estates, ensuring that some of our most vulnerable citizens can live in the home that they deserve.

We will – for the third year in a row - freeze Council Tax to help local residents make ends meet. We will lobby the government for more funding to create jobs, ensure we have enough top quality school places, and continue to invest to make our communities better. We've already started work to build a new Skills Centre which will give our young people access to the highest quality training.

And now, as a Host Borough, we are part of the Olympics family, which will bring real jobs and new opportunities in the lead-up to 2012 and beyond. We can only capture some of this work in our Plan.

The reduction in our funding from government comes at a time when our community's needs are becoming ever more complex and our population is growing faster than in other parts of London and the country.

The challenge for the Council is so great that established ways to save money won't be enough. We have to think very differently about how we continue to deliver services on behalf of our community with much less money. We will re-prioritise and look at innovative ways to save funds while still protecting frontline services. That will inevitably mean more hard choices in the next three years.

We will deliver improved customer service, better value for money, and significant savings to council taxpayers. For example, through Elevate, our Joint Venture with Agilysis we will save about £70m over seven years, and our determination to review our services and reduce costs while improving quality will help save much more.

Our staff have not been paid a cost of living increase for the past two years. We have also reviewed interim and consultancy contracts, reduced our senior management costs by £2million and brought in a third staff voluntary severance/early retirement scheme to minimise the need for compulsory redundancies. And we have reduced spending on support services.

Our People Strategy sets out what we'll do to ensure we have the right organisation to meet all these challenges. The focus is on:

- Workforce planning – having the right people with the right skills
- Performance management and reward – rewarding good performance, addressing poor performance
- Well-being – creating a working environment where people can be productive
- Management development – ensuring our leaders and managers are equipped to fulfil their roles
- Employee engagement – keeping our people informed and making them feel part of the future.

We want to be an organisation which encourages innovation and initiative, where talent is developed and nurtured and people are treated fairly and with respect.

Together, Councillors, the senior management team, and staff from across the Council will work together to deliver our aims for the borough.

Councillor Liam Smith
Leader

Our borough

Barking and Dagenham is on the edge of London, one of the most prosperous regions in Europe, but is 21st of 354 authorities in the Index of Multiple Deprivation and has 14 of our 17 wards in the bottom 20%, none in the top 50%.

With the lowest household incomes in London, the borough is uniformly deprived and is unusual in the homogeneity of its socio-economic profile. The borough's overall ranking is 289/324 (bottom quartile) on the BBC/Experian Resilience Survey¹ Yet despite this, we are a lively, ambitious borough, dealing with the new strategic challenges we face in a range of innovative ways.

Improving the opportunities available to local residents and businesses to tap into the prosperity on their doorstep is the overriding priority. We have identified a need to ensure that more residents have appropriate skills and qualifications, and access to good quality training and development.

This focus, coupled with measures to support people into employment, is designed to have the maximum impact on the borough's future, especially focusing on those communities which are most excluded, and on those individuals who are finding the transition into work the most difficult.

Housing is a key concern for local residents, and with a community with one of the lowest household incomes in the capital, affordable housing is particularly important.

Our priority themes are:-

- Better together
- Better homes
- Better health and well-being
- Better future

underpinned by the theme, 'a well-run organisation'. Our Policy House sets out the outcomes we aim to achieve under each of these themes.

¹ This recent research ranks local authorities according to their economic resilience i.e. ability to withstand and respond to shocks in the external environment. The research themes are Business (strength of local business base), People (skills levels and contribution to the economy), Community (deprivation) and Place (house prices, crime, green spaces etc)

Building a better life for all

Raising household incomes

School and post-16 education

Housing & Estate renewal

		BETTER TOGETHER	BETTER HOME	BETTER HEALTH & WELL-BEING	BETTER FUTURE
THEMES		We all want our borough to be a place we can be proud of. Pride too in being good neighbours and in the respect we show to others. A real community, where local people have the confidence to be involved in the decisions that affect their lives, their street, their neighbourhood, their Borough. For that, people need to feel safe and to have confidence that the authorities are on their side. Building pride can't be done by the Council alone – we need to work with all our partners and with the voluntary sector and community groups to create a community everyone can take pride in.	More people want to live in our borough. That means we need a range of housing options, including both quality affordable/social housing and aspirational housing, for now and the future. But home is about more than just a house, and we want our streets, parks and estates to reflect people's pride in where they live. We have a vision for housing, for estates and better parks, that we want local people to share. With local residents' help we will make Barking & Dagenham somewhere where people can raise their family – knowing that their Council is working hard to make the Borough somewhere they can call home.	With the Olympics on the horizon we want our Borough to be a healthier, fitter place. Where people can get help to stop smoking, get the advice they need to lose weight and can exercise in pleasant surroundings. For the most vulnerable, and those less able, we believe in giving independence and choice – and we will continue to deliver quality social care to those who need it.	We want a borough that believes in opportunity – one that recognises and champions success, where people can look to the future with confidence, assured that their council will do what it can to provide the educational, academic and vocational opportunities they need. A borough of rising, not falling incomes. A working borough – where business and entrepreneurship is given the help it needs. A place where hard work is rewarded and where effort and determination are encouraged.
	OUTCOMES	<ul style="list-style-type: none"> A borough in which people are proud and satisfied to live and work. A borough with low levels of antisocial behaviour, and where authorities support residents in getting problems solved. A borough where people feel safe in their neighbourhoods and town centres. A borough where people get involved – and feel included – in the decisions that affect them. A borough with a range of positive activities for young people. A borough with a thriving voluntary sector. A borough that safeguards children, young people and vulnerable adults. A borough where local people come together to make it a better place. 	<ul style="list-style-type: none"> A borough with more affordable housing for local residents, with a particular focus on family-sized houses. A borough with improved estates and homes that people choose to live in, whether owned by the Council, other social landlords, privately rented or owned. A clean borough, with low levels of litter and graffiti and where residents look after their own homes and gardens. A borough with good quality transport, including public transport, roads and footpaths. A borough with excellent parks, play and cultural facilities. A borough with a safe home for every child. 	<ul style="list-style-type: none"> A borough where people's health and fitness are improving, with fewer smokers, with more people taking exercise and where people take better care of their diet. A borough with excellent leisure and health facilities, in which people can exercise, play and relax. A borough with high quality social care services for those that need them. A borough where people with care needs are helped to live the life they want, with real choices about their lives and care. A borough which meets the needs of disabled children, young people and adults. 	<ul style="list-style-type: none"> A borough with excellent schools, constantly improving and which are growing to meet the demands for pupil places. A borough with excellent – and improving – attainment through education and training. A borough of rising incomes. A borough that is great for doing business in, and where businesses are supported to thrive. A borough that reduces its waste and CO₂ emissions.
		ECM: Stay Safe	ECM: Make a Positive Contribution	ECM: Be Healthy	ECM: Enjoy & Achieve
		The Seven Principles of the Department of Health's Vision for Adult Social Care: Prevention, Personalisation, Partnership, Plurality, Protection, Productivity and People.			
MEMBERS' PRIORITIES 2010		<ul style="list-style-type: none"> Encourage schools to allow people who live nearby use of their facilities during evenings and at weekends Use all our powers to crack down on antisocial council tenants Keep youths off the streets by providing more positive things for young people to do Continue to hold one of England's largest St George's Day celebrations and celebrate other community events every year Bring zero tolerance on antisocial behaviour like spitting, littering, dog fouling and louts Install more CCTV cameras Make sure local people have a full say on all new developments 	<ul style="list-style-type: none"> Smarten up local shopping parades Continue to build new Council houses for local people Buy empty properties and put them back into Council house stock Extend the Eyesore Gardens campaign to whole borough, include shop fronts Continue to protect weekly waste collections Introduce a Landlords charter to force landlords to act responsibly Provide lots of things for young people during summer holidays Continue our road and footpaths investment programme Build a play area in all of the Borough's parks Push for the kind of developments at Dagenham Dock and Riverside that local people want and need Fight for access to Thames waterfront so local people can make the most of it 	<ul style="list-style-type: none"> Ensure every child can swim Champion older people's local facilities and their use by local older people Help our most vulnerable pensioners to keep their independence by looking after them in their own homes Continue to campaign for a community hospital in Dagenham 	<ul style="list-style-type: none"> Invest £270 million in local secondary schools Create more Council apprenticeships Keep Council tax levels down so they are lower than Havering and Redbridge Support local businesses by encouraging people to buy locally Champion and reward achievement by local school pupils Set up a small business task force to help people start their own business Fight for access to the Thames waterfront in the borough
		A WELL RUN ORGANISATION THAT IS ...			
ORGANISATION	understanding and responds to its customers and citizens, and supports people to help themselves and their community; innovative, leaner, and more efficient with lower support costs and lower costs of assets; using technology to modernise working practices and open up new opportunities for sharing information and communicating better; taking opportunities for sharing costs, minimising waste, and maximising external funding; well managed with a well developed and motivated workforce; respected with a good reputation for "doing business"; delivering its statutory duties in the most practical and cost-effective way				
	Improve Value for Money across all services	Improve the customer experience	Make better use of our resources and assets	Maintain appropriate standards of Governance	Develop a highly effective, motivated workforce
	PUTTING OUR CUSTOMERS FIRST	TAKING RESPONSIBILITY	TREATING EACH OTHER FAIRLY AND RESPECTFULLY	WORKING TOGETHER	ACHIEVING EXCELLENCE

The Medium Term Financial Strategy (MTFS)

The Government announced its National “Spending Review” in October 2010 and then issued detailed allocations of grant for 2 years (2011 – 13) in December 2010. Our financial analysis now shows the Council is actually facing reduced resources of £20.2m (13.7%) over 2 year period, including reductions on Formula Grant, Specific Grant and Area Based Grant.

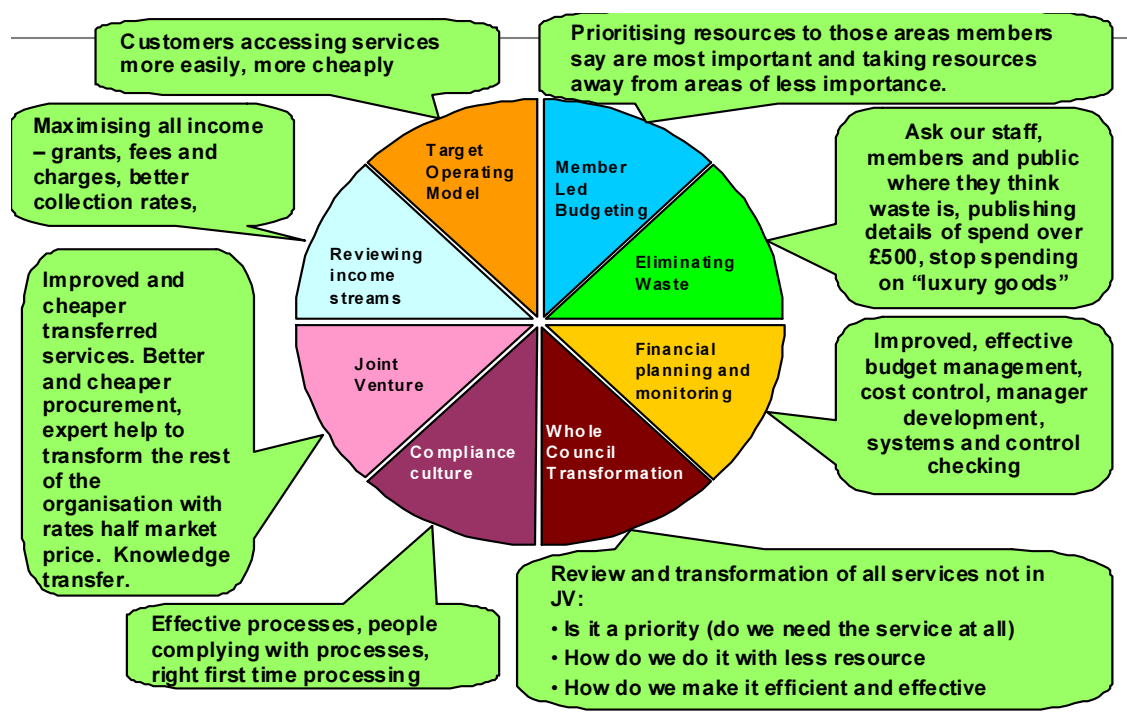
The Council has no choice about how much money it is given to manage its services. It does however have the ability to choose how it spends its money – and has chosen, again, to freeze Council Tax. The MTFS lays down the principles by which this Council will manage its resources through these very tough times, and also how the Council will aim to ensure that every penny it spends will help deliver services that our community believes are valuable to them.

Financial Objectives

The financial objectives for the Council are:

- A balanced budget;
- Budget decisions based on Council priorities (policy led budgeting);
- An organisational culture that asks all employees, partners and contractors to “treat every pound spent as though it is the last pound in your purse”;
- Managers who are responsible and accountable for their budgets;
- Robust levels of reserves and contingencies;
- Strong financial systems and processes;
- Investments to improve services and maintain assets;
- Income maximisation;
- Continued efficiency and value for money

Our approach is summarised as:



Our Plan

1. Better Together - *We all want our borough to be a place we can be proud of. Pride too in being good neighbours and in the respect we show to others. A real community, where local people have the confidence to be involved in the decisions that affect their lives, their street, their neighbourhood, their borough. For that, people need to feel safe and to have confidence that the authorities are on their side. Building pride can't be done by the Council alone – we need to work with all our partners and with the voluntary sector and community groups to create a community everyone can take pride in.*

Key Deliverable	Performance measures/milestones	Timescales	Lead Officer
Bring zero tolerance on anti social behaviour; Use all our powers to crack down on anti-social council tenants	<ul style="list-style-type: none"> • Evict anti-social tenants and ensure residents can enjoy their homes • Work with police & community to solve local problems • Enforce the borough wide drinking ban to reduce street drinking • Tackle irresponsible dog ownership • Continue to make our parks safer 	Ongoing	Divisional Director Community Safety
Keep youths off the streets by providing more positive things for young people to do; provide lots of things for young people during summer holidays	<ul style="list-style-type: none"> • Offer an adventurous play programme and activities in the summer holidays • Deliver the BMX community project with NIKE at Dagenham Pool, & hold regional/national BMX events at Old Dagenham Park • Co-ordinate participation in the London Youth Games • Take our new mobile youth bus regularly to all parts of the borough and provide activities in every ward 	<ul style="list-style-type: none"> • Aug 11 • May 11/ Mar 12 • Aug 11 • Aug 11 	Divisional Director Culture and Sport/ Targeted Services
Continue to hold one of England's largest St George's Day celebrations and celebrate other community events every year	<ul style="list-style-type: none"> • Hold St George's Day events 	<ul style="list-style-type: none"> • Apr 11 	Divisional Director Culture & Sport
Increase the range of community facilities available for local people to enjoy	<ul style="list-style-type: none"> • Encourage schools to allow people who live nearby to use their facilities at evenings and weekends 	<ul style="list-style-type: none"> • ongoing 	Divisional Director Education Services
Help communities to help children and adults succeed and be safe	<ul style="list-style-type: none"> • Introduce new courses to train & support parents & carers to be confident in their roles • Continue to support all Council staff to play a role in keeping children and adults safe 	<ul style="list-style-type: none"> • Sep 11 • ongoing 	Divisional Directors Complex Needs/ Targeted Services

2. Better Home - *More people want to live in our borough. That means we need a range of housing options, including both quality affordable/social housing and aspirational housing, for now and the future. But home is about more than just a house, and we want our streets, parks and estates to reflect people’s pride in where they live. We have a vision for housing, for estates and better parks, that we want local people to share. With local residents’ help we will make Barking & Dagenham somewhere where people can raise their family – knowing that their Council is working hard to make the borough somewhere they can call home.*

Key Deliverable	Performance measures/milestones	Timescales	Lead Officer
Continue to build new council houses for local people; Buy empty properties and put them back into council house stock; Introduce a Landlords’ charter to force landlords to act responsibly	<ul style="list-style-type: none"> Develop and implement a new Housing Strategy for 2011-15 & Strategic Business Plan Deliver 147 new Council homes Start on site: 520 mixed rent homes: King William Street quarter & Eastern End of Thames View Progress estate renewal works at Goresbrook Village, Leys and Gascoigne Estate 	<ul style="list-style-type: none"> Apr 12 Feb 12 Feb 12 ongoing 	Divisional Directors Housing Strategy/ Regeneration
Extend the Eyesore Gardens campaign to the whole borough, include shop fronts	<ul style="list-style-type: none"> Relaunch campaign Deliver further works to enhance the look of the borough 	<ul style="list-style-type: none"> Jul 11 ongoing 	Divisional Director Environment & Enforcement
Continue our road and footpaths investment programme	<ul style="list-style-type: none"> Secure £200k exceptional weather grant Complete a programmed repair schedule and claim funding from Government 	<ul style="list-style-type: none"> Mar 12 Mar 12 	Divisional Director Environment & Enforcement
Push for the kind of developments at Barking Riverside and Dagenham Dock that local people want and need	<ul style="list-style-type: none"> Complete 250 new homes at Rivergate Centre phase 1 (including primary school) Achieve commitment to build 500 more homes Complete further development of Dagenham Dock Achieve commitment to build secondary school 	<ul style="list-style-type: none"> Jun 13 Sep 11 2015 Oct 11 	Divisional Directors Regeneration / Education Services
Create opportunities for active play in the borough’s parks and open spaces	<ul style="list-style-type: none"> Celebrate National Play Day at Mayesbrook Park Employ 3 new rangers to provide activities at Barking and Mayesbrook Parks & Beam Parklands Install new play areas at Abbey Green, Barking, Central , Mayesbrook, Pondfield, & St Chads parks, Beam Parklands & Curzon Garages 	<ul style="list-style-type: none"> Aug 11 Aug 11 Nov 11 	Divisional Director Culture & Sport

- 3. Better Health & Well-Being** - *With the Olympics on the horizon we want our borough to be a healthier, fitter place. Where people can get help to stop smoking, get the advice they need to lose weight and can exercise in pleasant surroundings. For the most vulnerable, and those less able, we believe in giving independence and choice – and we will continue to deliver quality social care to those who need it.*

Key Deliverable	Performance measures/milestones	Timescales	Lead Officer
Champion older people's local facilities and their use by local older people	<ul style="list-style-type: none"> Confirm funding and implement Older People's Strategy Increase older people's active leisure memberships to 5,000 per year Increase older people's visits to leisure centres to 40,000 per year 	<ul style="list-style-type: none"> Sep 11 Mar 12 Mar 12 	Divisional Directors Adult Commissioning/ Culture & Sport
Help our most vulnerable pensioners to keep their independence by looking after them in their own homes	<ul style="list-style-type: none"> Negotiate with NHS to target new resources on preventing falls 	<ul style="list-style-type: none"> Mar 12 	Divisional Director Adult Social Care
Ensure everyone in the borough can swim	<ul style="list-style-type: none"> Teach 944 people to swim this year Launch Barking & Dagenham swimming club 	<ul style="list-style-type: none"> Mar 12 Sep 11 	Divisional Director Culture and Sport
Defend health services for local people	<ul style="list-style-type: none"> Oppose plans to close King George's Hospital and work in partnership with the NHS for the health services local people want and need Campaign for a community hospital in the borough 	Ongoing	Corporate Director Adult and Community Services
Maximise the number of children and young people benefiting from the Olympics and Paralympics	<ul style="list-style-type: none"> 100% of local schools joined up to the 'Get Set' programme 	<ul style="list-style-type: none"> Jul 11 	Divisional Director Education Services
Provide easy access to health services for children and families & increase uptake of immunisation	<ul style="list-style-type: none"> Provide health visiting and maternity services at Children's Centres 	<ul style="list-style-type: none"> Jul 11 	Divisional Director Targeted Services
Improve services for disabled children and young people	<ul style="list-style-type: none"> Set up additional respite provision at Trinity School Train more disabled young people to use public transport independently 	<ul style="list-style-type: none"> Jan 12 Ongoing 	Divisional Directors Complex Needs/ Commissioning
Continue to support carers' health and wellbeing	<ul style="list-style-type: none"> Introduce and promote a new package of leisure services for carers Develop and promote a range of respite options 	<ul style="list-style-type: none"> Sep 11 Jan 12 	Divisional Directors Culture & Sport/ Adult Commissioning

4. Better Future - We want a borough that believes in opportunity – one that recognises and champions success, where people can look to the future with confidence, assured that their council will do what it can to provide the educational, academic and vocational opportunities they need. A borough of rising, not falling incomes. A working borough – where business and entrepreneurship is given the help it needs. A place where hard work is rewarded and where effort and determination are encouraged.

Key Deliverable	Performance measures/milestones	Timescales	Lead Officer
Invest £270million in the borough's secondary schools; invest £18million into the borough's primary schools	<ul style="list-style-type: none"> Open George Carey school Complete building works at Manor Infants/ Longbridge site and refurbishment at Valence Primary/ St George's, Ripple Primary/Westbury, Thames View Junior & develop plans for 8 further primary school sites 	<ul style="list-style-type: none"> Sep 11 Mar 12 	Divisional Directors Education Services/ Assets & Commercial Services
Champion and reward learning and achievement across the borough	Continued improvement on 5A*-C including English and Maths at GCSE to match national levels	<ul style="list-style-type: none"> Aug 12 	Divisional Director Education Services
Help people move successfully into further or higher education or work	<ul style="list-style-type: none"> Create at least 75 apprenticeships in the Council's workforce Create 110 new jobs in the borough through Elevate Stimulate the creation of 10,000 new jobs through regeneration schemes Create an intern programme and an undergraduate bursary scheme 	<ul style="list-style-type: none"> Mar 12 Mar 13 2026 Mar 12 	Divisional Director Education Services
Support local businesses by encouraging people to buy locally; Smarten up local shopping parades; Set up a small business task force to help people start their business	<ul style="list-style-type: none"> Implement Barking Town Centre strategy: 4,000 net new homes Improvements in public realm 15,000sqm new retail floorspace 8,000sqm new commercial space Deliver improvements to 8 local shopping parades & establish retail forums Open Enterprise Centres in Barking and Dagenham 	<ul style="list-style-type: none"> 2025 2011- 20 Mar 12 2015 Oct 11 Oct 11 	Divisional Director Regeneration
Build a Skills Centre, delivering education and training in skills that help local people get jobs	Open Barking Skills Centre, a centre of excellence for education and skills training	<ul style="list-style-type: none"> Sep 12 	Divisional Directors Ed Services/ Assets & Cap Delivery

5. A Well-Run Organisation - *Understanding and responds to its customers and citizens, and supports people to help themselves and their community; Innovative, leaner, and more efficient with lower support costs and lower costs of assets; Using technology to modernise working practices and open up new opportunities for sharing information and communicating better; Taking opportunities for sharing costs, minimising waste, and maximising external funding; Well managed with a well developed and motivated workforce; Respected with a good reputation for “doing business”; Delivering its statutory duties in the most practical and cost-effective way*

Key Deliverable	Performance measures/milestones	Timescales	Lead Officer
Deliver services more efficiently and effectively to residents and businesses	<ul style="list-style-type: none"> • More information about Council services online • Queries responded to quicker, and better information provided to help track progress • Easier ways to access and pay Council Tax and rent bills • Easier ways to access Housing Benefits statements and make applications • Improved access to expert support • Easier ways for local people to apply for the benefits they are entitled to 	Feb 12	Divisional Director Customer Strategy/ ICT/ Transformation
Keep council tax levels down so they are lower than Havering and Redbridge	<ul style="list-style-type: none"> • Deliver £8million savings • Use modern buying techniques to save on price while achieving an appropriate quality • Reduce the number of office buildings used by the Council 	<ul style="list-style-type: none"> • Mar 12 • Ongoing • Ongoing 	Divisional Director Finance Divisional Director Assets & Commercial Services

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THE ASSEMBLY

20 JULY 2011

REPORT OF THE CABINET

Title: Annual Report of the Local Strategic Partnership 2010/2011		For Information
<p>Summary</p> <p>At its meeting on 12 July 2011, the Cabinet is to receive the attached report (Appendix A) of the Local Strategic Partnership (LSP), which summarises the role of the LSP, highlights the major issues it has dealt with over the last municipal year, and looks ahead to work for the next year and beyond.</p>		
<p>Recommendation</p> <p>The Assembly is asked to note the annual report of the LSP for 2010/11.</p> <p>Reason</p> <p>The Council Constitution stipulates that the Assembly receives annual reports.</p>		
<p>Cabinet Member: Councillor Liam Smith</p>	<p>Portfolio: Leader of the Council</p>	<p>Contact Details: Tel: 020 8227 2101 E-mail: leader@lbbd.gov.uk</p>
<p>Head of Service: Heather Wills</p>	<p>Title: Divisional Director of Policy and Public Affairs</p>	<p>Contact Details: Tel: 020 8227 2786 E-mail: heather.wills@lbbd.gov.uk</p>

Background papers used in the preparation of this report:

The Annual LSP Report 2010/2011

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CABINET

12 JULY 2011

REPORT OF THE LEADER OF THE COUNCIL

Title: Annual Report of the Local Strategic Partnership 2010 / 2011		For Information
Summary		
<p>The Local Strategic Partnership (LSP) brings together a range of local public, voluntary and community sector agencies with representatives of local businesses, to work together to make Barking and Dagenham a better borough.</p> <p>The LSP's annual report summarises its role, highlights the major issues it has dealt with over the last municipal year, and looks ahead to work for the next year and beyond.</p>		
Recommendation		
The Cabinet is asked to note the annual report of the Local Strategic Partnership for 2010/11.		
Cabinet Member: Councillor Liam Smith	Portfolio: Leader of the Council	Contact Details: Tel: 020 8227 2101 E-mail: leader@lbbd.gov.uk
Contact Officer: Heather Wills	Title: Divisional Director Corporate Policy & Public Affairs	Contact Details: Tel: 020 8227 2786 E-mail: heather.wills@lbbd.gov.uk

1. Introduction

- 1.1 The Barking and Dagenham Partnership brings together all those who want to make the borough a better place to live, study, work, play and visit. Partners include the Council, health services, police and fire service, local businesses, representatives of the voluntary and community sector and members of the local community.
- 1.2 Many of the challenges facing the borough are complex, and can only be addressed through joint working between a range of agencies. The Partnership works to build good relationships between each of the public agencies working in the local area, bringing them together with representatives of businesses and the community in order to develop and deliver solutions.
- 1.3 The main work and priorities for the Partnership are summarised in the Community Plan, and are based on the views of local people. The Plan's overarching vision is:

We want to ensure that everybody can live, work and thrive in a borough that is safe, clean, fair and respectful, prosperous, healthy and where our young people are inspired and successful.

- 1.3 The publication of an Annual Report is an opportunity for the Partnership to take stock, and to set out the highlights of the work it has achieved over the last year in support of this vision. The report itself appears at Appendix 1, and includes a substantial body of important work.
- 1.4 The report contains the contributions of the different theme boards which deliver much of the work of the Partnership:
 - Children's Trust
 - Clean, Green & Sustainable Board
 - Community Safety Partnership
 - Shadow Health & Wellbeing Board
 - Skills, Jobs & Enterprise Board
- 1.5 The annual report was reviewed and agreed by the LSP's Public Service Board, which includes senior representatives of the Police, Council, Health Service, voluntary and business sectors.

2. Looking to the future

- 2.1 An overarching Local Strategic Partnership Board is being established to help provide a greater focus on the big issues for the borough. The Board will identify the areas where, by working together, partners can achieve the greatest impact for the people of Barking and Dagenham, including lobbying for a better deal for the borough.
- 2.2 The membership of the Board will consist of over 40 people representing a wide variety of partners. In addition to theme board chairs, the Board will involve representatives from many different sectors including schools, young people, elected Members, businesses and third sector organisations. The first meeting will take place on 18 July 2011.
- 2.3 These representatives will consider the larger cross cutting issues facing the borough such as, how we can increase household income, the attainment of young people, supporting vulnerable young people, the impact of being a Host Borough for the 2012 Olympic and Paralympic Games, Community Cohesion and how best to use our resources in the borough.
- 2.4 Assembly has approved the following Member representatives to the LSP Board:
 - Cllr Smith
 - Cllr Rocky Gill
 - Cllr Carpenter
 - Cllr Kangethe
 - Cllr Obasohan
 - Cllr Poulton

Background papers used in the preparation of this report:

- The Annual LSP Report 2010/11

Annual Report 2010 / 2011



**Dagenham Town Show
Summer 2010**

Barking & Dagenham
Partnership

This is the annual report for the Barking and Dagenham Partnership for 2010/11. To help you understand what we are all about we have put together a few pieces of information on what we do. We have followed this up with the key achievements of the Partnership in the past year.

What is the Barking and Dagenham Partnership?

The Barking and Dagenham Partnership brings together all those who want to make Barking and Dagenham a better place to live, study, work, play and visit. Partners include the Council, health services, police and fire service, local businesses, representatives of the voluntary and community sector and members of the local community.

What is the Community Plan?

The Community Plan summarises the borough's priorities, based on the views of local people. These priorities inform the work of the Partnership and the actions taken to improve the borough.

The Plan's overarching vision is:

“We want to ensure that everybody can live, work and thrive in a borough that is safe, clean, fair and respectful, prosperous, healthy and where our young people are inspired and successful.”

The Partnership works hard to turn these priorities into reality by working together and finding joined up solutions to problems and opportunities that the borough is facing.

How does the Partnership deliver the Community Plan?

There are five theme boards within the Partnership, they are:

- Children's Trust
- Clean, Green & Sustainable Board
- Community Safety Partnership
- Shadow Health & Wellbeing Board
- Skills, Jobs & Enterprise Board

The Theme Boards meet at least quarterly. The leadership and members of each Board depend on the issues that they address: Boards consist of representatives

from public, private, Community and Voluntary services. Up to date membership lists can be found on the Partnership website

www.barkingdagenhampartnership.org.uk

At these meetings action plans are reviewed and partners work together to raise concerns, discuss borough-wide issues and find opportunities to deliver appropriate solutions for people across the borough.

The Public Service Board is an overarching Board made up of the theme board chairs, the Chief Executives of the Local Authority, College, Health Services and Council for Voluntary Service, the Police Borough Commander and a representative from Job Centre Plus. At this Board, cross cutting issues are discussed and the community priorities are monitored.

What has the Partnership been working on?

In the past year there have been a number of changes that have impacted on the way Local Strategic Partnerships operate nationally. We have been working hard in Barking and Dagenham to ensure that we can be flexible to meet the priorities of the people in the borough, to build a strong community and to ensure strong leadership in these tough times.

The challenges and changes that we have faced include cuts in public sector spending, the Coalition Government's Big Society philosophy including a focus on localism, health service reforms, policing reforms, the introduction of Local Enterprise Partnerships, Community (Place Based) Budgets and being nominated as an Olympic Host Borough, to name just a few.

The Public Service Board has worked hard to understand the impact of national policy changes for the communities of Barking and Dagenham. We are striving to lead the borough to take advantage of the opportunities these changes present and minimise the risks. The key projects and work are distributed to and managed by individual theme boards.

A summary of the Partnership's achievements of the past year and its future aims are contained in the following pages.

THE CHILDREN'S TRUST HAS . . .

Won the Local Government Chronicle (LGC) Children's Services Award 2011, which recognises how all agencies working with children in Barking and Dagenham have worked closely with young people to shape and improve their services

Had a Safeguarding Peer Review and an unannounced social care inspection; both highlighted the quality of inter-agency working and strategic planning across the Children's Trust to support children's welfare.

Been short-listed for awards for the Youth Access Card - a reward based system which encourages healthy eating and lifestyles, and has significantly increased the take up of school meals (achieved by working with the Shadow Health & Wellbeing Board)

Developed a new Children and Young People's Plan 2011 - 2016

Prepared new strategies to support Children's Health and Wellbeing

Focused on cross agency working to significantly improve attendance in schools

Implemented Joint Commissioning of the Family Nurse Partnership to support young mothers

The Future: Children's & Young People's Plan 2011 - 2016 five top priorities

Ensure children & young people in our borough are safe

Narrowing the gap - raise attainment and realise aspiration for every child

Improve health and wellbeing, with a particular focus on tackling obesity and poor sexual health

Improve support and fully integrate services for vulnerable children, young people and families (particularly children in care and children with disabilities)

Challenging child poverty - preventing poor children becoming poor adults

"We want to ensure that everybody can live, work and thrive in a borough that is safe, clean, fair and respectful, prosperous, healthy and **Page 76** for young people are inspired and successful."

CLEAN, GREEN & SUSTAINABLE BOARD HAS . . .

Constructed 451 new homes during 2010/11, of which 194 were new 'affordable' homes

Endorsed Bio Diversity, Trees & Development Supplementary Planning Documents

Contributed to the overall reduction of 4.45% in CO₂ from the Corporate Estate in 2010/11.

Supported the Barking Low Carbon Zone which has provided funding for over 300 properties to have packages of energy savings measures. So far 35 'hard to heat homes' have been improved - including new heating systems and external wall insulation.

Identified and endorsed the submission of funding for the Dagenham Low Carbon Zone to Greater London Authority /Mayor. Work within new Zone is to start in 2011/12 subject to funding approval.

Campaigned for allotments: the Groveway and Linkway allotment sites were re-opened. Committed to working with stakeholders to re- open Thatches Grove allotments in 2012 bringing the number of sites in the borough to 17 - thereby exceeding the 13.15 ha of provision in the borough recommended by the Planning Inspectorate.

Fully supported the designation of all allotments in the Borough as Statutory Allotments.

Had over 800 new Street Trees and 500 saplings in Parks planted during the year.

Monitored the completion of 7 new Play Areas providing over 2,000 children and young people improved access to play in a natural environment.

Had a £5m contract for improvements to Barking Park awarded and the masterplan and funding package approved for Mayesbrook Park improvements.

Encouraged a Joint Waste Action Plan for the four Boroughs (including LBBD) in the East London Waste Authority (ELWA).

Achieved the Government target for the amount of household waste in the borough sent for re-cycling (31%)

In future the Clean, Green & Sustainable Board will . . .

Support, steer and facilitate the good work of partners

Maximise the benefits of the Green Deal in line with the Government agenda and the local Fuel Poverty Strategy

"We want to ensure that everybody can live, work and thrive in a borough that is safe, clean, fair and respectful, prosperous, healthy and Page 70 our young people are inspired and successful."

COMMUNITY SAFETY PARTNERSHIP HAS . . .

Launched an Independent Domestic and Sexual Violence Advocacy Service (with support from the Health & Wellbeing Board) to reduce repeat victimisation, including a maternity based project. The Domestic Violence (DV) arrest rate was 83% (against a target of 77%) and repeat incidents of DV were 32% (against a target of 28%)

Formed a Serious Youth Violence partnership to tackle the gang related issues. High level gang members have been identified and targeted and 2 services have been commissioned to engage with young people on the fringes of gang membership. There has been a 10% reduction in serious youth violence compared with 2009/2010.

Developed coordination of the Safer Neighbourhood Team ward panel meetings, improving communication with the public about the work of the SNTs, placing 2 police officers within the Council's Anti Social Behaviour (ASB) team to increase coordination of key ASB cases

Implemented a Borough wide Designated Public Places Order that allows the police to stop people drinking on the street

Created a dedicated police Parks Safer Neighbourhood Team to cover the 32 parks and open spaces in the borough.

Reduced residential burglary by 12% (against a target of 9%) through targeted campaigns and the provision of a Safer Homes service that provides security measures to victims of burglary and vulnerable residents to reduce repeat victimisation.

In future the Community Safety Partnership will

Improve the partnership response to the most challenging locations, the most difficult offenders and the most vulnerable victims of crime and ASB through a joined up operational tasking process involving all partners.

Develop a new Violence Against Women and Girls Strategy

Focus on alcohol as a driver of offending

Where possible, broaden our efforts from burglary onto other forms of acquisitive crime (e.g. motor vehicle)

Maintain and continue the partnership work that has proved successful with the SNTs

“We want to ensure that everybody can live, work and thrive in a borough that is safe, clean, fair and respectful, prosperous, healthy and **Page 78** or young people are inspired and successful.”

HEALTH & WELLBEING BOARD HAS . . .

Endorsed the Health and Wellbeing Strategy

Implemented the Youth Access Card - an integrated incentive scheme for children and young people to eat healthy food, participate in physical activity and healthy lifestyles. To date we have seen an 11% increase in uptake of school meals and 15% increase in Free School Meal uptake (working with the Children's Trust)

Supported the B&D Tobacco Alliance who won the No Smoking Day charity's Best Community Partnership award

Commissioned a new Alcohol Treatment Service incorporating improved links to the Mental Health Service

Exceeded the Stop Smoking Service Quit targets with 563 at Quarter 3, approximately 90 above the target outlined in the Health and Wellbeing Strategy

Secured £12 million from the Olympic Delivery Authority to invest in local sports facilities and to build a new sports centre in Mayesbrook Park.

Changed its governance and membership as it began to adapt to its new responsibilities under the Government's proposed NHS changes. The borough became an officially-recognised 'early implementer' of Health & Wellbeing Boards.

In future the Health & Wellbeing Board will . . .

Develop the local health and social care system in line with the Government's agenda for NHS reform, ensuring that it delivers for Barking & Dagenham

Oversee the move of the Public Health team to the local authority, further strengthening the Council's contribution to improving the health of residents, working closely with the NHS.

SKILLS JOBS AND ENTERPRISE HAS . . .

Created a single programme - encapsulating the whole agenda and giving a basis for the Board to consider the complexities and determine their priorities - visit www.barkingdagenhampartnership.org.uk/sje/projects for more information

Provided a wide range of support to business, including:

- Supported 57 new people into self employment and business start ups
- Engaged & supported the existing 350 self employed / business start ups
- Advised 441 businesses and engaged 217 businesses through retail forums
- Created at least 31 jobs
- Enabled 161 people to complete a 4 day business start up training course
- Held 945 one to one business counselling sessions
- Assisted over 920 borough residents into work.

Achieved a total of 324 apprenticeship starts between the start of the local programme in February 2009 and March 2011 across 12 vocational areas, including 9 apprenticeships in Domiciliary & Residential Care.

Placed 18 local residents into employment through its Skills for Jobs and Response to Redundancy

Secured 50 paid six month job opportunities for young people from the Future Jobs Fund by the Adult College of Barking and Dagenham.

Created job opportunities through its innovative Enterprise Academy enabling 40 young people to gain real work through a range of local commissioned design projects.

The Future

The Dagenham Business Centre and Barking Enterprise Centre opens in October 2011.

There are targets for the Olympic Host Boroughs to achieve convergence with the rest of London against key performance indicators. In addition SJE will be focussing on its inward investment strategy in preparation for the Olympics.

Additional European Social Fund monies are being sought to support local employment and skills initiatives and there will be a continued push to open up more apprenticeship opportunities

THE FUTURE OF THE BARKING & DAGENHAM PARTNERSHIP

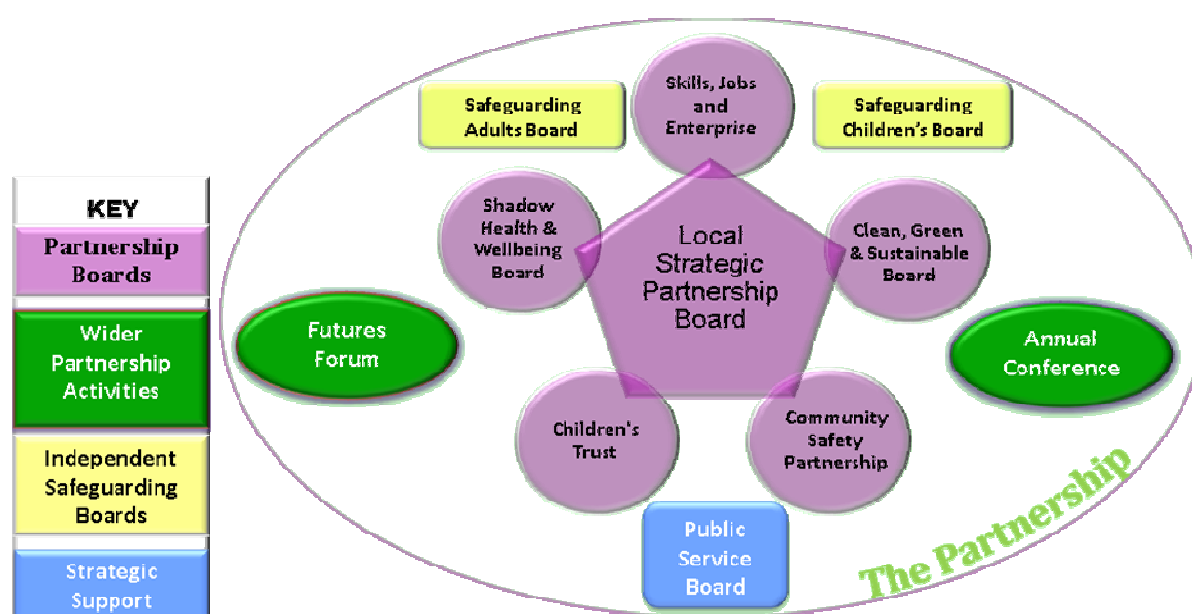
An overarching Local Strategic Partnership Board is being established to help provide a greater focus on the big issues for the borough. The Board will identify the areas where, by working together, partners can achieve the greatest impact for the people of Barking and Dagenham, including lobbying for a better deal for the borough.

The membership of the Board will consist of over 40 people representing a wide variety of partners. In addition to theme board chairs, the Board will involve representatives from many different sectors including schools, young people, elected Members, businesses and third sector organisations.

These representatives will consider the larger cross cutting issues facing the borough such as, how we can increase household income, the attainment of young people, supporting vulnerable young people, the impact of being a Host Borough for the 2012 Olympic and Paralympic Games, Community Cohesion and how best to use our resources in the borough.

The Theme Boards will be continuing with their good work in the coming year, and the Local Strategic Partnership Board will provide the Chairs opportunities to raise concerns, feed back good news and develop their work further by networking with other partners.

The new structure of the Partnership is outlined below. Further information and briefing papers regarding this Board can be found on our website.



GETTING INVOLVED IN THE PARTNERSHIP

If you are interested in getting involved in the Partnership or you would like to find out more about the work that we are doing please do not hesitate to contact us.

You can find our website at:

www.barkingdagenhampartnership.org.uk

This contains all of the latest information on the work of the Boards, the minutes from meetings and news stories on upcoming events. You can also become a member and receive regular newsletters to your inbox letting you know what we have been up to.

If you have any specific queries then you can:

Drop us an e-mail at the Partnership offices on:

partnership@lbbd.gov.uk

Send us a letter to:

**Barking and Dagenham Partnership
Barking Town Hall
Barking
IG11 7LU**

Or call us for a quick chat on:

0208 227 2326

We look forward to hearing from you soon,

Edith Galliers

Corporate Partnerships Adviser
Barking and Dagenham Partnership

THE ASSEMBLY

20 JULY 2011

REPORT OF THE CABINET

Title: Treasury Management Annual Report 2010/11		For Decision
<p>Summary</p> <p>At its meeting on 12 July 2011, the Cabinet is to consider the attached report (Appendix 1) which presents the Council's outturn position in respect of its treasury management activities during 2010/11 financial year.</p> <p>The recommendations arising from the report are set out below and a verbal update on the Cabinet's consideration of the report will be given at the meeting.</p>		
<p>Recommendations:</p> <p>The Cabinet is recommending the Assembly to</p> <ul style="list-style-type: none"> a) Note the Treasury Management Annual Report for 2010/11; b) Note that the Council complied with all 2010/11 treasury management indicators; c) Approve the actual 2010/11 prudential and treasury indicators in this report; d) Note that the Council did not borrow in 2010/11 to finance its capital programme but utilised internal cash in line with its strategy; and e) With regards the Housing Revenue Account Reform - agree in principle that the Council can borrow in advance of need for the Housing Revenue Account Reform should market opportunities become available and DCLG provides directive before 1 April 2012. Such a move by the Council will be after careful evaluation by the Corporate Director of Finance & Resources in conjunction with the Council's treasury management advisers. It is anticipated that the authorised limit will be in the region of £281m. f) Agree in principle that the Council can raise finance for the HRA reforms using any or a combination of the following instruments – corporate bonds, public bonds, bonds via a pooled Issuance vehicle, bank debt for example vanilla type loans or LOBO and Public Works Loan Board debt. 		
<p>Reason</p> <p>This report is required to be presented to the Assembly in accordance with the Revised CIPFA Code of Practice for Treasury Management in the Public Services.</p>		
<p>Cabinet Member: Councillor Geddes</p>	<p>Portfolio: Cabinet Member for Finance, Revenues and Benefits</p>	<p>Contact Details: Tel: 020 8724 2892 E-mail: cameron.geddes2@lbbd.gov.uk</p>

Head of Service: Jonathan Bunt	Title: Divisional Director of Finance	Contact Details: Tel: 020 8724 8427 E-mail: jonathan.bunt@lbbd.gov.uk
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Background papers used in the preparation of this report:

THE CABINET

12 JULY 2011

REPORT OF THE CABINET MEMBER FOR FINANCE, REVENUES AND BENEFITS

Title: Treasury Management Annual Report 2010/11	For Decision
<p>Summary:</p> <p>Recent changes in the regulatory environment now place a greater onus on Elected Members for the review and scrutiny of treasury management policy and activities. This report (The Treasury Management Annual Report) is important in that respect, as it provides details of the outturn position for treasury activities and highlights compliance with the Council's policies previously approved by the Assembly.</p> <p>This report presents the Council's outturn position in respect of its treasury management activities during 2010/11 financial year. The key points to note are as follows:</p> <ul style="list-style-type: none"> ➤ Investment income for the year was £1.4m; ➤ There was no borrowing in 2010/11 to finance the capital programme as, in line with part of the 2010/11 original treasury management strategy, the Council relied on internal borrowing; and ➤ The Council did not breach its 2010/11 authorised borrowing limit of £200m and also complied with other set treasury and prudential limits. <p>Wards Affected: This is a regular annual report of the Council's treasury management position and applies to all wards.</p>	
<p>Recommendation(s)</p> <p>The Cabinet is asked to recommend that the Assembly:</p> <ol style="list-style-type: none"> a) Note the Treasury Management Annual Report for 2010/11; b) Note that the Council complied with all 2010/11 treasury management indicators; c) Approve the actual 2010/11 prudential and treasury indicators in this report; d) Note that the Council did not borrow in 2010/11 to finance its capital programme but utilised internal cash in line with its strategy; and e) With regards the Housing Revenue Account Reform - agree in principle that the Council can borrow in advance of need for the Housing Revenue Account Reform should market opportunities become available and DCLG provides directive before 1 April 2012. Such a move by the Council will be after careful evaluation by the Corporate Director of Finance & Resources in conjunction with the Council's treasury management advisers. It is anticipated that the authorised limit will be in the region of £281m. 	
<ol style="list-style-type: none"> f) Agree in principle that the Council can raise finance for the HRA reforms using any or a combination of the following instruments – corporate bonds, public bonds, 	

<p>bonds via a pooled Issuance vehicle, bank debt for example vanilla type loans or LOBO and Public Works Loan Board debt.</p>		
<p>Reason(s) This report is required to be presented to the Assembly in accordance with the Revised CIPFA Code of Practice for Treasury Management in the Public Services.</p>		
<p>Implications:</p> <p>Financial: This report sets out the outturn position on the Council's treasury management position and is concerned with the returns on the Council's investments as well as its short and long term borrowing positions.</p> <p>Legal: No comments to add.</p> <p>Risk Management: The whole report concerns itself with the management of risks relating to the Council's cash flow. The report mostly contains information on how the Treasury Management Strategy has been used to maximise income throughout the past year.</p> <p>Social Inclusion and Diversity: No specific implications.</p> <p>Crime and Disorder: No specific implications.</p> <p>Options Appraisal: Insofar as this report is concerned an options appraisal is not required.</p>		
<p>Cabinet Member Cllr Cameron Geddes</p>	<p>Finance Revenues and Benefits</p>	<p>Contact Details: Tel 020 8724 2892 E-mail: Cameron.geddes2@lbbd.gov.uk</p>
<p>Head of Service: Jonathan Bunt</p>	<p>Divisional Director - Finance</p>	<p>Tel: 020 8724 8427 E-mail: jonathan.bunt@lbbd.gov.uk</p>

1. Purpose of Report

- 1.1. The Council is required through regulations issued under the Local Government Act 2003 (as amended 2010) to produce an annual treasury report reviewing treasury management activities and the actual prudential and treasury indicators for 2010/11.

This report also reviews the external cash portfolio managers for the financial year. The report has been produced in accordance with the Revised CIPFA Code of practice for Treasury Management in the Public Services 2009 adopted by this

Council on 16 February 2010 and the CIPFA Prudential Code for Capital Finance in Local Authorities (the Prudential Code).

1.2 This Annual Treasury Report covers:

- The Council's treasury position as at 31 March 2011;
- Annual Strategy Statement 2010/11;
- Economic Factors in 2010/11;
- Performance Management in 2010/11;
- Borrowing Outturn;
- Treasury Management costs in 2010/11;
- Compliance with treasury limits and treasury indicators; and
- Lending to Commercial and External Organisations
- HRA Reform

2. Treasury Position as at 31 March 2011

2.1 The Council's debt and investment position at the beginning and end of the financial year was as follows;

	31 March 2011 Principal £'000	Rate /Return	Average Life (yrs)	31 March 2010 Principal £'000	Rate/ Return	Average Life (yrs)
Fixed Rate Funding:						
PWLB	30,000	4.057%	3.18	30,000	4.057%	3.18
Variable Rate Funding:						
PWLB	0	0	0	0	0	0
Market	40,000	2.365%	57.52	40,000	2.240%	58.55
Total Debt	70,000	3.090%	34.23	70,000	3.019%	34.82
Investments						
In-House	38,790	1.66%		53,172	3.52%	
External Managers:						
Investec	28,292	1.18%		28,007	1.38%	
SWIP	11,432	1.19%		18,785	3.48%	
RBS	15,000	0.72%		15,000	2.86%	
Total Investments	93,514	1.33%		114,964	2.69%	

3. Annual Strategy Statement 2010/11

3.1 The Assembly endorsed the annual strategy for 2010/11 on the 24 February 2010.

3.2 The key points from that strategy were:

- To set an authorised borrowing limit of £200m;
- After careful consideration of rate forecast that the Council's in-house team and external investment managers would perform against a benchmark of

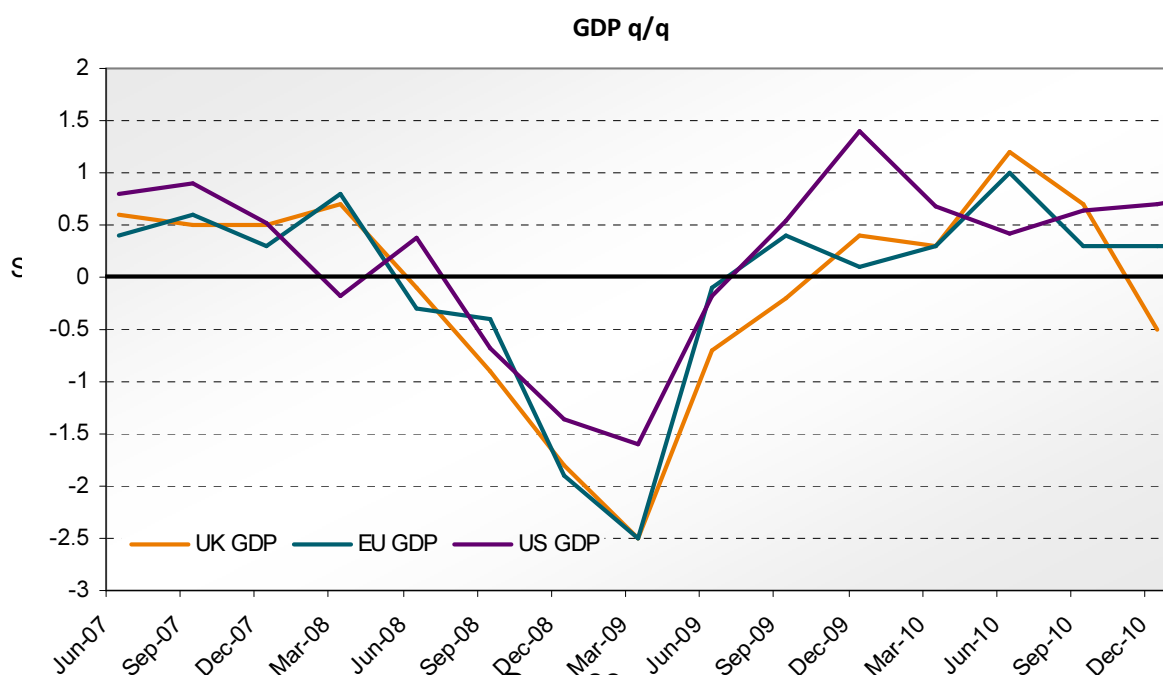
the higher of 1.5%, or the “3 Month LIBID rate” was set. This ensured that we provided sufficient challenge to our external fund managers;

- That the Council and its fund managers will have regard to the Council’s investment priorities being:
 - (a) The security of capital; and
 - (b) The liquidity of its investments
- That the Council and its fund managers adhere to the procedures set for use of different classes of asset (specified and non-specified) and the maximum periods which funds can be committed;
- That the Council and its fund managers adhere to its counterparty limits;
- The Council would operate both borrowing and investment portfolios at short and long term periods and as a consequence reduces the risk of being impacted by a sharp unexpected rise in short-term variable interest rates; and
- That the Council maintain a balance of funding at shorter-term rates to match short-term investments thus maintaining balanced treasury risk.

4. Economic Factors in 2010/11

- 4.1 The focus in 2010/11 was on sovereign debt issues rather than individual institutions. Local authorities were also presented with changed circumstances following the unexpected change of policy on Public Works Loan Board (PWLB) lending arrangements in October 2010. This resulted in an increase in new borrowing rates of 0.75 – 0.85%, without an associated increase in early redemption rates. This made new borrowing more expensive and repayment relatively less attractive.
- 4.2 UK growth proved mixed over the year. The first half of the year saw the economy outperform expectations, although the economy slipped into negative territory in the final quarter of 2010 due to weather conditions.
- 4.3 Gilt yields fell for much of the first half of the year as financial markets drew considerable reassurance from the Government’s debt reduction plans, especially in the light of Euro zone sovereign debt concerns

The table below shows GDP.



5.

5.1 Investment Policy

The Council's investment policy is governed by CLG guidance, which was implemented in the annual investment strategy approved by the Assembly on 24 February 2010. The policy sets out the Council's approach for choosing investment counterparties.

5.2 Economic Issues Which Directly Impacted Treasury Management Performance

The major issue for treasury management in 2010/11 continues to be the huge difference between investment rates and borrowing rates which emerged during the recession due to the unprecedented fall in Bank Rate.

A further strong theme has been the major emphasis on mitigating risk by giving heightened preference to security and liquidity at a time when the world banking system was still under stress. In addition the issue of new CIPFA and statutory guidance on investing has meant that more of our investment portfolio is invested in instruments and counterparties which may sometimes have lower rates of return but **higher security and liquidity**. This has compounded the significant fall in total investment earnings compared to previous years.

5.3 Overall Performance

The Council earned £1.4million gross of fees in interest from its investments in 2010/11. This represented performance of 1.33% against a benchmark of 1.50%. This performance is against a back drop of 3 Month LIBID un compounded rate of 0.615% and 7 day LIBID un compounded rate of 0.433%.

5.3.1 Specific Performance

A proportion of the Council's cash is managed by cash managers – Scottish Widows and Investec, This is to provide diversification and reduce the risk in concentrating all of its investments in a few counterparties thereby ensuring security of capital. Unlike fixed deposits which the internal team trades in, most instruments used the cash managers can be traded at short notice thereby ensuring that the Council can maintain liquidity of its funds at short notice.

- **In-House Team**

The rate of return for the year was 1.66%. Performance was improved by investments fixed for long periods when interest rates were at around 6.0%. These matured in October 2010.

- **Investec**

The rate of return for the year was 1.17%. Performance in 2010/11 was adversely affected by consistent low interest rates through out the year.

- **Scottish Widows Investment Partnership (SWIP)**

SWIP's rate of return in 2010/11 was 1.19%.

5.3.2 Investment Funds Available

The level of investments available to the Council on the 1st April 2010 was £114.9m. This figure was made up of a range of balances including, revenue reserves and general operational cash balances. The amount available for investment will vary throughout the financial year depending on:

- Use of investment funds ;
- Profile for the receipt of grants;
- Temporary use of internal cash to fund new capital projects rather than borrowing at periods of high borrowing interest rates; and
- Cash flow management.

At 31 March 2011 the level of investments had decreased to £93.5m. This position was anticipated through the regular monitoring and projections of cash flow movement and was in line with projections at the beginning of the year.

5.4 Management of Investment Funds

5.4.1 The Council's investments are managed by four sources being:

- Council In House Team including investments with Royal Bank of Scotland;
- Scottish Widows Investment Partnership Limited; and
- Investec Asset Management Limited.

The Council meets periodically with its two external investment managers as well as with its Investment Adviser to discuss financial performance, objectives and targets in relation to the investments and borrowing managed on behalf of the Council

5.4.2 Internally, the Council manages a proportion of its investments in-house. This is invested with institutions of high credit standing listed in the Council's approved lending list and specified limits. The Council invests for a range of periods from overnight to 30 days and one year and in some cases over one year dependent on the Council's cash flows, its treasury management adviser's view, its interest rate view and the interest rates on offer.

6. Borrowing Outturn

6.1 Debt Performance

As highlighted in section 2 above the average debt portfolio interest rate remained unchanged over the course of the year. The approach during the year was to use cash balances to finance new capital expenditure so as to run down cash balances and minimise counterparty risk incurred on investments. This also maximised treasury management budget savings as investments rates were much lower than most new borrowing rates. This strategy is expected to change in 2011/12 due to borrowing rates on the rise.

6.2 Debt Rescheduling and New Borrowing

Debt rescheduling opportunities have been limited in the current economic climate and consequent structure of interest rates following increases in PWLB new borrowing rates in October 2010. There was no debt rescheduling in 2010/11.

As investment rates continue to remain at an all time low, the council considered short term savings it could make by internally financing new capital expenditure using existing cash balances which are only earning minimal rates of interest due to the fact that Bank Rate was kept at 0.5% all year. Using cash balances also meant reduced counterparty risk on the investment portfolio consequently no new borrowing took place in 2010/11.

7. Treasury Management Costs

- 7.1 The costs associated with the Treasury Management function comprises of a recharge of a proportion of the internal team's salary and senior officers salary, treasury management advisers fees and external managers fees.

The table below shows the treasury management costs for 2010/11

Salary Recharge	68,690
Treasury Management Software and other costs	6,465
Sector Treasury Limited	18,000
Investec Asset Management	33,606
Scottish Widows	24,178
	150,939

8. Compliance with Treasury and Prudential Limits

- 8.1 It is a statutory duty for the Council to determine and keep under review the affordable borrowing limits. The Council's approved Treasury and Prudential Indicators (affordable limits) are included in the approved Treasury Management Strategy
- 8.2 During the financial year to date the Council has operated within and complied with the treasury limits and Prudential Indicators set out in the Council's annual Treasury Strategy Statement. The Council's prudential indicators are set out in Appendix A to this report. In 2010/11, the Council did not bridge its authorised limit on borrowing of £200m. Operational limit set at the start of the financial year was £115m. However the final position was £147m.

9. Lending to commercial and external organisations

- 9.1 As part of our mitigation of risk strategies around delivering and continued value for money services with external organisations, the council should from time to time have the ability to make loans to external organisations.
- 9.2 Section 2 of the Local Government Act 2000 (power of well-being) gives authorities the power to lend as part of promotion or improvement of economic /social wellbeing of the Borough. The guidance encourages local authorities to use the well-being power as the power of first resort removing the need to look for powers in other legislation. Further the power provides a strong basis on which to deliver

many of the priorities identified by local communities and embodies in community strategies. The Corporate Director of Finance & Resources determines the rates and terms of such loans.

10. Housing Revenue Account Reform

10.1 2010/11 saw the start of the abolition of the Housing Revenue Subsidy System in England and the introduction of the Housing Revenue Account Reform. Key factors are as follows:

- Limit on housing borrowing for each Council
- Borrowing must be affordable nationally as well as locally
- The new method is anticipated to be more generously funded

Although a Housing initiative, treasury management is impacted considerably because of the borrowing implications for the Council. Council's are therefore expected to have a suitable borrowing strategy in place before the final self-financing determinations is issued by DCLG in January 2012. It is expected that self-financing will commence in April 2012.

10.2 Should market opportunities become available which will facilitate borrowing at favourable rates, the Council may borrow in advance of need after careful consideration by the Corporate Director of Finance & Resources, legislation facilitating this from CLG and advice from its treasury management advisers. Based on current data it is anticipated that the authorised limit for the HRA will be around £281m, though this is subject to further clarification due to the Council's Estate Renewal programme.

10.3 The Council is currently working on the suitability which of the borrowing instruments available which could be used as a source of financing the repayment to DCLG on 1st April 2012. These include Public Works Loan Board (PWLB), Bank debt – Lenders option Borrowers Option (LOBO), Short term bank debt to assist with any transition periods it may require, Public Bonds, Private Placements and Pooled Issuance with other local authorities coming together to issue bonds under a pooled vehicle.

10.4 Assuming that the localism Bill receives Royal Assent later this year. In determining the suitability of which instrument to use, the Corporate Director of Finance & Resources will take advice from the Council's treasury adviser, banks and legal team on issues like when to access the market, how to structure the debt, overall portfolio and appropriate balance in terms of maturities, views on the direction of interest rates and risk management solutions.

11. Conclusions

11.1 The key conclusions to draw from this report are as follows:

- a) That the Council complied with prudential and treasury indicators in 2010/11 financial year;
- b) That the value of investments as at 31 March 2011 totalled £93.5million; and
- c) That value of long term borrowing as at 31 March 2011 totalled £70m. This comprised both market and Public Works Loans Board (PWLB) loans and remained unchanged from 2010.

Background Papers

- Assembly Report 24 February 2010 - Treasury Management Annual Strategy Statement 2010/11
- Revised CIPFA Code of Practice for Treasury Management in the Public Services 2009
- Sector Treasury Management Update. Quarter ended 31 March 2011.

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The Prudential Code for Capital Investment in Local Authorities

Treasury Management Outturn Report 2010/11

1. Introduction

- 1.1. There are a number of treasury indicators which previously formed part of the prudential code, but which are now more appropriately linked to the Revised Treasury Management Code and guidance 2009. Local authorities are still required to “have regard” to these treasury indicators.
- 1.2 The key treasury indicators which are still part of the Prudential Code are:
- Authorised limit for external debt
 - Operational boundary for external debt
 - Actual external debt

2. External Debt

- 2.1 In the medium term local authorities only have the power to borrow for capital purposes.
- 2.2 **The authorised limit** – This sets the maximum level of external borrowing on a gross basis (i.e. Not net of investments) and is the statutory limit determined under Section 3 (1) of the Local Government Act 2003 (referred to in the legislation as Affordable Limit).
- 2.3 **The operational limit** – This links directly to the Council’s estimates of the CFR and estimates of other cash flow requirements. This indicator is based on the same estimates as the Authorised Limits reflecting the most likely prudent but not worst case scenario but without the additional headroom included within the Authorised Limit for future known capital needs now. It should act as a monitor indicator to ensure the authorised limit is not breached.
- 2.5 For this reason the Assembly is recommended to approve the authorised limits and operational boundary limit set out in Table 1.

Table 1: Operational Limit and Authorised Borrowing Limits

	2010/11 Actual £'000	2011/12 Estimate £'000	2012/13 Estimate £'000	2013/14 Estimate £'000
Capital Programme Borrowing Requirement (Cumulative)	121,164	167,084	172,377	172,761
Alternative Financing Arrangements:				
Current PFI Scheme on Balance Sheet	25,262	24,803	24,296	23,737
Finance Leases – Schools	373	272	149	0
Finance Leases - Vehicles	0	10,000	10,000	10,000
Total Alternative Financing Arrangements	25,635	35,075	34,445	33,737
Total Borrowing liability	146,799	202,159	206,822	206,498
Approved Operational Boundary on Borrowing	115,000	227,081	230,924	240,740

Approved Authorised Limit (affordable limit)	200,000	257,081	280,924	290,740
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3.0 Limits for Fixed and Variable Interest Exposure

3.1 The following prudential indicators allow the Council to manage the extent to which it is exposed to changes in interest rates. The upper limit for variable rate exposure has been set to ensure that the Council is not exposed to interest rate rises which could adversely impact on the revenue budget.

The Council's existing level of fixed interest rate exposure is 42.86% and variable rate exposure is 57.14%, however it is recommended that the limits in place for 2011/12 are set to ensure flexibility and fluctuations in long term interest rates.

The table below shows the fixed and variable interest rate exposure

	2010/11 Actual %	2011/12 Estimate %	2012/13 Estimate %	2013/14 Estimate %
Upper limit for fixed interest rate exposure	43	100	100	100
Upper limit for variable interest rate exposure	57	70	70	70

3.2 Maturity Structure of Fixed Rate Borrowing

3.2 This prudential indicator deals with projected borrowing over the period and the rates that they will mature over the period.

	Actual position %	Upper Limit %	Lower Limit %
Under 12 months	0	20	0
12 Months and within 24 months	33.3	40	0
24 months and within 5 years	66.7	70	0
5 years and within 10 years	0	70	0
10 years and Over	0	60	0

3.3 Investments over 364 days

3.3 The overriding objective of the investment strategy is to ensure that funds are available on a daily basis to meet the Council's liabilities. Taking into account the current level of investments, and future projections of capital expenditure, the following limits will be applied to sums invested:

Principle Sums Invested

	2010/11 £'000 Actual	2011/12 £'000 Estimate	2012/13 £'000 Estimate	2013/14 £'000 Estimate
Total Investments	93,514	90,555	91,913	94,211

(average)				
Maximum invested under 1 year	78,514	90,555	91,913	94,211
Maximum invested over 1 year	15,000	50,000	50,000	50,000
Maximum invested over 2 years	0	20,000	20,000	20,000
Maximum invested over 3 years	0	20,000	20,000	20,000

3.4 Upper Limit of Fixed Interest Rate Exposure net of Fixed Investment

	2010/11	2011/12	2012/13	2013/14
Limits	-127.6%	100%	100%	100%
£'000	£30,000			

3.5 Upper Limit for Variable Interest rate Exposure net of variable investment

	2010/11	2011/12	2012/13	2013/14
Limits	70%	70%	70%	70%
Actual	227.6%			
£'000	-£53,511			

4. Summary Assessment

- 4.1 The outturn position is set out above in respect of the Prudential Indicators approved by Assembly in February 2010.
- 4.2 The outturn figures confirm that the limits and controls set for 2010/11 were applied throughout the year, and that the treasury management function adhered to the key principles of the CIPFA Prudential Code of **prudence, affordability** and **sustainability**. The treasury management indicators were regularly monitored throughout 2010/11, however the operational limit was breached, this is however not a statutory limit.

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THE ASSEMBLY

20 JULY 2011

REPORT OF THE STANDARDS COMMITTEE

Title: Standards for Members of the Public (Volunteers) Undertaking Council Activities	For Decision
<p>Summary:</p> <p>At its last meeting on 16 June 2011, as part of its annual programme of work, the Standards Committee reviewed the Standards for Members of the Public (Volunteers) Undertaking Council Activities (the Standards) which are included in Part E (Codes and Protocols) of the Council's Constitution.</p> <p>The Standards were adopted by the Council as a set of principles that volunteers could reasonably be asked to respect.</p> <p>As a result of consultation with Chief Officers and Divisional Directors an amendment is proposed to the Standards clarifying the fact that the Council covers the costs of any Criminal Records Bureau checks, as set out in bold in paragraph 5 of the Standards attached to this report at Appendix A.</p> <p>Wards Affected: None</p>	
<p>Recommendations:</p> <p>The Assembly is recommended to agree:</p> <ol style="list-style-type: none"> 1. the amendment to paragraph 5 of the Standards for Members of the Public (Volunteers) Undertaking Council Activities; and 2. the associated changes to the Council Constitution to take immediate effect. 	
<p>Reason:</p> <p>To ensure that the Standards continue to be a set of principles that volunteers could reasonably be asked to respect.</p>	
<p>Implications:</p> <p>Legal –The Local Government Act 2000 requires Council's to produce, maintain and regularly review the Constitution document which sets out the rules, codes, protocols and schemes by which the Council operates.</p>	

Financial – The cost of the CRB checks will be met through existing budgets.

Risk Management - Any delays in updating the Constitution puts at risk the normal function and business of the Council being conducted in an effective, efficient and lawful manner.

Social Inclusion and Diversity - None

Crime and Disorder – None

Contact Officer:
Margaret Freeman

Title:
Senior Democratic
Services Officer

Contact Details:
Tel: 020 8227 2638
Email: margaret.freeman@lbbd.gov.uk

Background papers used in the preparation of this report:

- Council Constitution
- Standards Committee Minute 3, 16 June 2011

STANDARDS FOR MEMBERS OF THE PUBLIC (VOLUNTEERS) UNDERTAKING COUNCIL ACTIVITIES

This document sets out the standards the Council expects members of the public, to comply with when they are undertaking voluntary activities on behalf of the Council. Activities undertaken in a voluntary capacity include, for example, acting as a member of an Education Appeal Panel.

The standards themselves are not legally enforceable, but it is hoped that volunteers will be willing to comply with them. Some voluntary activities do have legal implications - for example the Data Protection Act and the Human Rights Act control the use of personal information.

1. Courtesy

1.1 Volunteers should:

- (a) promote equality and not discriminate against any person;
- (b) treat others fairly and with respect regardless of their race, age, religion, gender, sexual orientation or disability;
- (c) facilitate and encourage wide discussion where appropriate; and
- (d) represent the views of the wider community

2. Use of information

2.1. Volunteers should not:

- (a) disclose private or confidential information given to them in the course of their duties;
- (b) use information against any person; or
- (c) use information to gain any personal advantage.

2.2 Volunteers should:

- (a) make sure that family and friends/colleagues do not see private and confidential information; and
- (b) return all private and confidential information to the relevant Council officer at the end of a meeting or, if the volunteer is unable to attend a meeting/event, no later than three working days after the meeting.

3. Interests

3.1 Volunteers should make known to the relevant Council officer any interest they have in the matters being discussed during Council activities which could reasonably be regarded as prejudicial. These interests may include:

- (i) financial interests (direct or indirect, for example as an existing or former employee of a company), and/or;
 - (ii) any relationship or friendship that a volunteer may have to any person or organisation that is the subject of discussion at the Council activity.
- 3.2 An interest could be regarded as 'prejudicial' if a reasonable observer would conclude there was a real possibility the volunteer could be predisposed to a particular outcome in the matter under consideration in the light of his/her interest. In cases of doubt the Council's Monitoring Officer should be consulted for guidance.
- 3.3 Where there is a conflict of interest, the volunteer must leave the meeting whilst the matter is being discussed.
4. General Behaviour
- 4.1 At all times, appropriate standards of behaviour should be displayed.
- 4.2 In particular, volunteers should not:
- (a) be rude or cause offence;
 - (b) use inappropriate language (e.g. swearing, discriminatory comments);
 - (c) be under the influence of alcohol or other substances when involved with Council activities; or
 - (d) use their status to promote any organisation.
5. Volunteers engaged in any area of work may be required to undergo a check by the Criminal Records Bureau in relation to past convictions or other check if required by law or good practice. **The Council will cover the costs of any CRB checks.**
6. Volunteers will be provided with and required to have regard to the Council's equalities policies and any other policy impacting on their role as appears appropriate to the Divisional Director of Legal and Democratic Services.
7. The Council may terminate a volunteer's engagement if the standards set out in this agreement are not adhered to.

(Contact Officer: Group Manager, Democratic Services – Tel 020 8227 2135)

THE ASSEMBLY

20 JULY 2011

REPORT OF THE CHIEF EXECUTIVE

Title: Motions	For Decision	
<p>The following motion has been received in accordance with paragraph 14 of Article 2, Part B of the Council's Constitution:</p> <p>1. Changes to the proposed Welfare Bill</p> <p>To be moved by Cllr Dominic Twomey:</p> <p>"This Council demands that the Tory-led Government makes significant changes to the proposed Welfare Reform Bill. A number of studies show that families, and in particular lone parent families, will be disproportionately affected by these changes.</p> <p>As Barking and Dagenham has over 5,000 lone parents receiving out of work benefits, which is almost twice the London rate and three times the rate for Great Britain, our residents will once again be unjustly penalised due to this Government's insistence of pushing major reform through, without proper consultation, ignoring the needs of the very people that require the most support."</p> <p>The deadline for amendments to this motion is noon on Friday 15 July 2011.</p> <p>For information, attached at Appendix A is the relevant extract from the Council's Constitution relating to the procedure for dealing with Motions.</p>		
<p>Recommendation</p> <p>The Assembly is asked to debate and vote on the above motion and any amendments.</p>		
<p>Head of Service: Tasnim Shawkat</p>	<p>Title: Divisional Director of Legal and Democratic Services</p>	<p>Contact Details: Tel: 020 8227 2114 Fax: 020 8227 2171 Email: Tasnim.shawkat@lbbd.gov.uk</p>
<p>Contact Officer: Margaret Freeman</p>	<p>Title: Senior Democratic Services Officer</p>	<p>Contact Details: Tel: 020 8227 2638 Fax: 020 8227 3698 Email: Margaret.freeman@lbbd.gov.uk</p>

**Extract from the Council Constitution
Part B, Article 2 - The Assembly**

14. Motions on issues directly affecting the Borough

- 14.1 Written notice of any motions must be received by the Chief Executive by no later than 4.00 pm on the Wednesday two weeks before the meeting. *The following provisions exclude a motion moving a vote of no confidence in the Leader of the Council (see paragraph 10 for details)*
- 14.2 The Chief Executive in consultation with the Chair, or in their absence the Deputy Chair, of the Assembly may decide not to place on the agenda any motions that he/she considers are of a vexatious or derogatory nature, or contrary to any provision of any code, protocol, legal requirement or rule of the Council; or that do not relate to the business of the Council or are otherwise considered improper or inappropriate.
- 14.3 The Chief Executive in consultation with the Chair, or in their absence the Deputy Chair, of the Assembly may decide not to place on the agenda any motions the content of which he/she feels forms the basis of a motion already considered at the Assembly within the previous twelve months.
- 14.4 In the event that the Member who submitted the motion is not present at the Assembly meeting, the motion will be withdrawn.
- 14.5 Any motions withdrawn as indicated above, or withdrawn at the request of the Member who submitted the motion, either before or during the meeting, may not be resubmitted to the Assembly within a period of six months. This condition will be waived where the Member, or a colleague on their behalf, has notified the Chief Executive by 5 pm on the day of the meeting of their inability to attend due to their ill health or family bereavement.
- 14.6 Motions will be listed on the agenda in the order in which they are received.
- 14.7 Motions must be about matters for which the Council has a responsibility or which directly affect the borough.
- 14.8 Written notice of any amendments to motions must be received by the Chief Executive by no later than 12 noon on the Friday before the meeting. The same criteria and actions as described in paragraphs 14.3, 14.4, 14.5 and 14.6 will apply in relation to any amendments received.
- 14.9 Any amendments proposed after the time specified in paragraph 14.8 will only be considered for exceptional reasons such as a change in circumstances appertaining to the original motion, in which case the consent of the Chair will be required.
- 14.10 Order/rules of debate:
1. Except with the Chair's consent, the debate on each motion shall last no longer than 10 minutes and no individual speech shall exceed two minutes.

2. The mover will move the motion and explain its purpose.
3. The Chair will invite another Member to second the motion
4. If any amendment(s) has been accepted in accordance with paragraphs 14.8 or 14.9, the Chair will invite the relevant Member to move the amendment(s) and explain its (their) purpose.
5. The Chair will invite another Member(s) to second the amendment(s).
6. The Chair will then invite Members to speak on the motion and any amendments.
7. Once all Members who wish to speak have done so, or the time limit has elapsed, the Chair will allow the mover(s) of the amendment(s) a right of reply followed by the mover of the original motion.
8. At the end of the debate, any amendments will be voted on in the order in which they were proposed.
9. If an amendment is carried, the motion as amended becomes the substantive motion to which any further amendments are moved and voted upon.
10. After an amendment has been carried, the Chair will read out the amended motion before accepting any further amendments, or if there are none, put it to the vote.
11. If all amendments are lost, a vote will be taken on the original motion.

15. Closure Motions

- 15.1 A member may move, without comment, the following motions at the end of a speech of another Member:
 - (i) to proceed to the next business;
 - (ii) that the question/motion be now put;
 - (iii) to adjourn a debate; or
 - (iv) to adjourn a meeting.
- 15.2 If a motion to proceed to next business is seconded the Chair will put this to a vote without further discussion on the original motion or item
- 15.3 If a motion that the question/motion be now put is seconded the Chair will call the vote on the original motion or question.
- 15.4 If a motion to adjourn the debate or to adjourn the meeting is seconded and the Chair thinks the item has not been sufficiently discussed and cannot reasonably be so discussed on that occasion, they will put the procedural motion to the vote without giving the mover of the original motion the right of reply.

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